

Full Year 2017 Results

February 2018

 Fourth quarter and Full Year 2016 and 2017 results are accounted for and presented in accordance with IFRS 5; BIC Graphic is no longer considered as a separate category or reporting segment. BIC Graphic Europe reports to European BIC Consumer Product management. In Developing Markets, BIC Graphic operations report to their respective country's Consumer Product management. On June 30, 2017, BIC Graphic North America and Asian Sourcing operations were sold to H.I.G. Capital.







BIC in 2017

2017

A CHALLENGING YEAR WITH UNPRECEDENTED LEVELS OF VOLATILITY

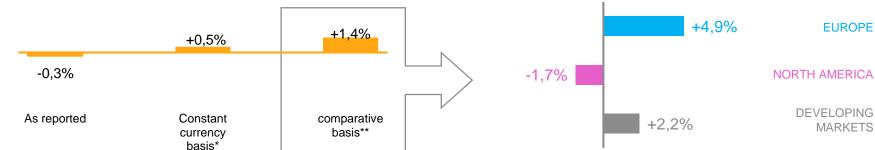


- Net Sales
 - Solid performance in Europe throughout the year
 - North America Performance affected by Retailers' inventory reductions and major disruption in the U.S. wet shave category
 - Softness in the Brazilian economy
- Normalized IFO margin
 - Increased cost of production
 - Sustained targeted Brand Support investment
 - Higher OPEX
- Sustained Cash Generation

GROUP FULL YEAR 2017 KEY FIGURES (1/3)



Net Sales: 2,020.3 million euros



Normalized* Income from Operations: 400.9 million euros



^{*} See glossary

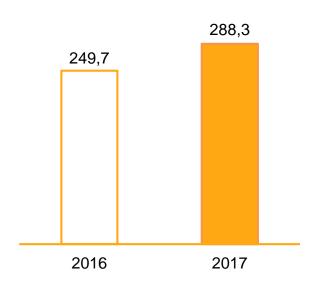
^{**} In 2017, certain BIC Graphic operations in Developing Markets without a sustainable business model, were stopped.

GROUP FULL YEAR 2017 KEY FIGURES (2/3)

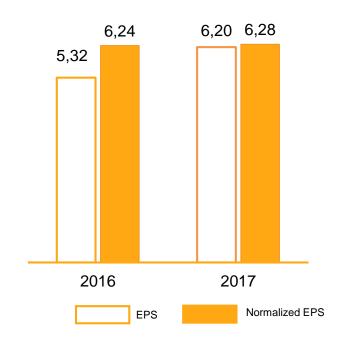


Net Income Group Share: +15.5%

In million euros

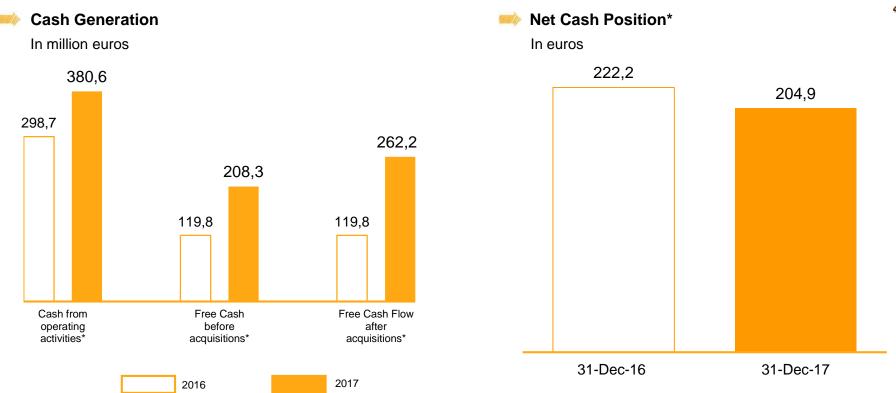


EPS (Group share): +16.5% In euros



GROUP FULL YEAR 2017 KEY FIGURES (3/3)



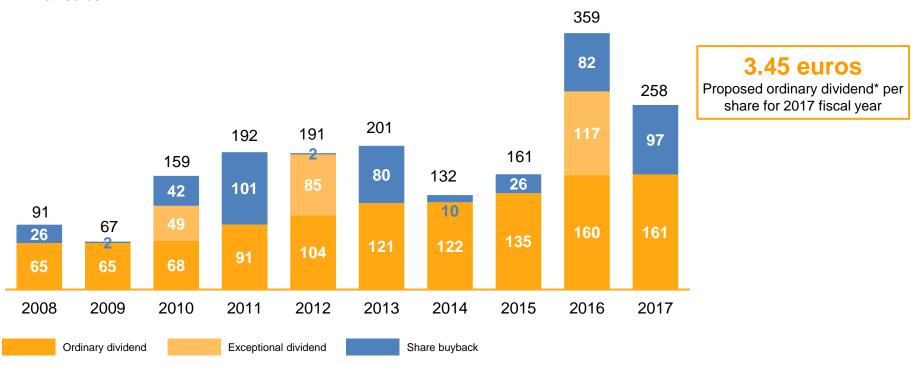


* See glossary 6

SHAREHOLDERS' REMUNERATION









2017 - Consolidated Results



FROM NET SALES TO INCOME FROM OPERATIONS

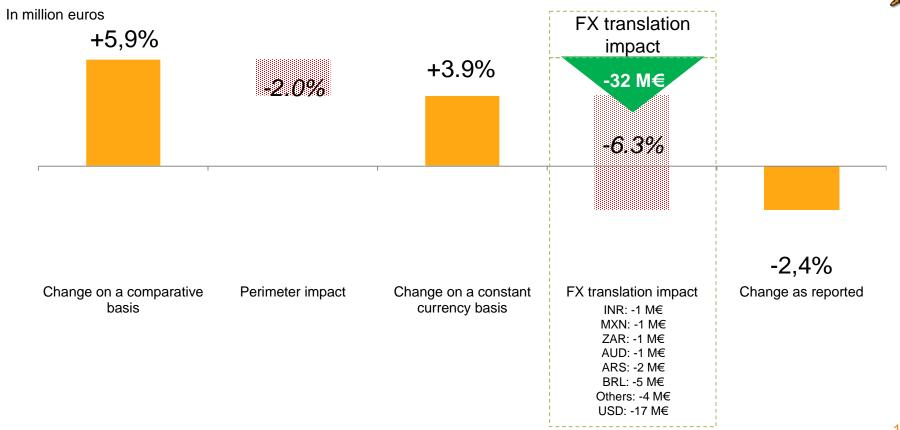


In million euros	FY 2016	FY 2017	Change as reported	Change on a comparative basis*
Net Sales	2,025.8	2,020.3	-0.3%	+1.4%
Gross Profit	1,065.3	1,047.6	-1.7%	
Normalized* IFO	409.1	400.9	-2.0%	
Income from Operations	403.4	376.2	-6.7%	

*See glossary

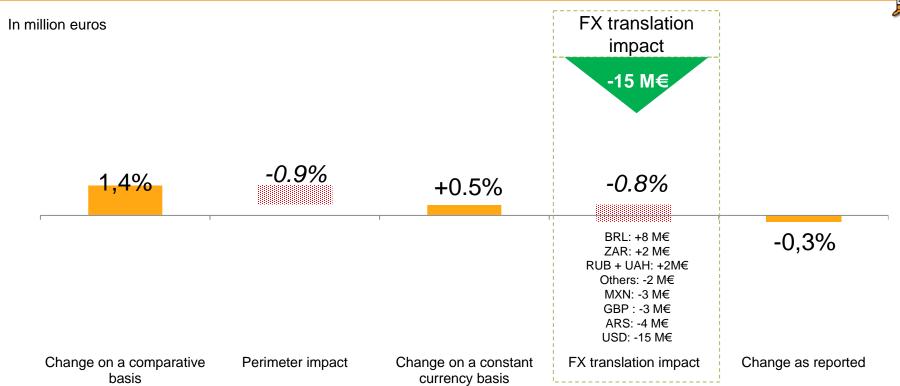
Q4 2017 NET SALES EVOLUTION





2017 NET SALES EVOLUTION





FROM INCOME FROM OPERATIONS TO GROUP NET INCOME



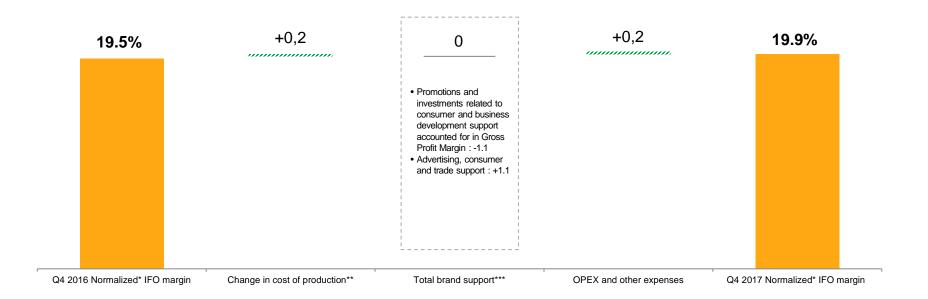
In million euros	FY 2016	FY 2017
Income From Operations	403.4	376.2
Finance revenue/costs	4.8	21.8
Income before Tax	408.2	398.1
Income tax	-122.7	-103.0
Net Income From Continuing Operations	285.5	295.1
Net Income From Discontinued Operations	-35.8	-6.7
Net Income Group share	249.7	288.3
EPS Group share	5.32*	6.20
Tax rate for Continuing Operations	30.0%	25.9%

The 2017 effective tax rate includes the favorable income related to the invalidation of 3% additional French Corporate Income Tax on dividends, net of the French exceptional Corporate Income Tax contribution.

^{*} Including 0.78 euros related to BIC Graphic North America and Asia Sourcing impairment

KEY COMPONENTS OF Q4 2017 NORMALIZED* INCOME FROM OPERATIONS MARGIN





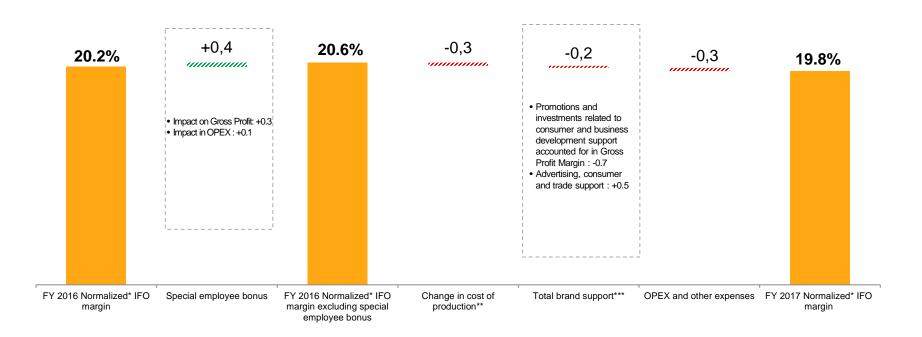
^{*}See glossary

^{**}Gross Profit margin excluding promotions and investments related to consumer and business development support.

^{***}Total Brand Support: consumer and business development Support + advertising, consumer and trade support.

KEY COMPONENTS OF FY 2017 NORMALIZED* INCOME FROM OPERATIONS MARGIN





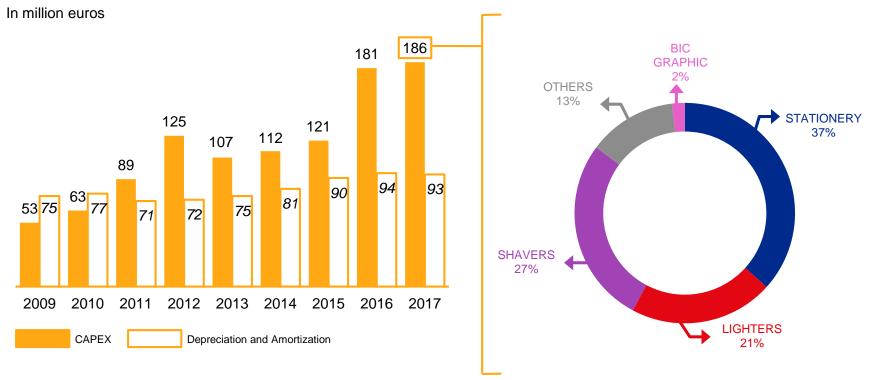
^{*}See glossary

^{**}Gross Profit margin excluding promotions and investments related to consumer and business development support.

^{***}Total Brand Support: consumer and business development Support + advertising, consumer and trade support.

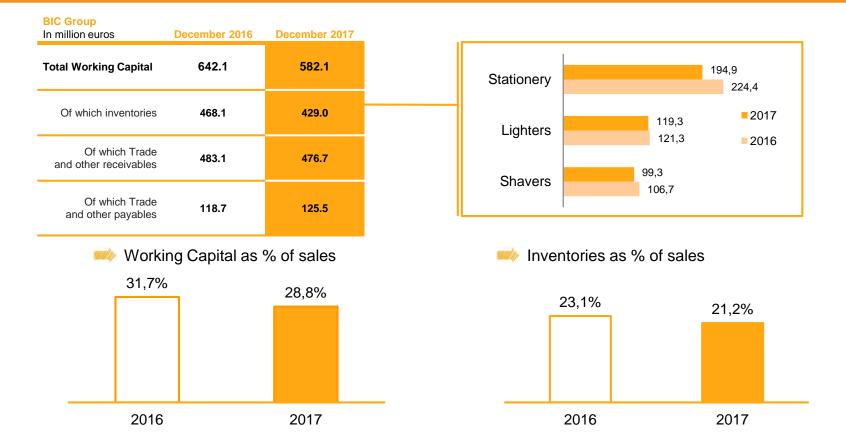
CAPEX – DEPRECIATION & AMORTIZATION





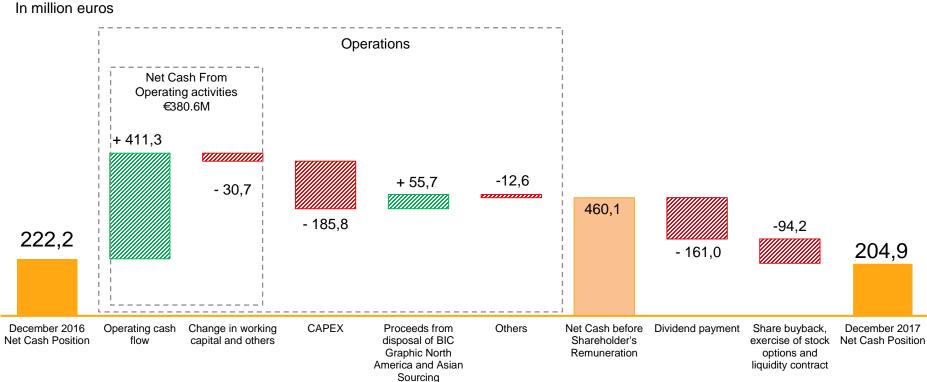
WORKING CAPITAL





NET CASH POSITION





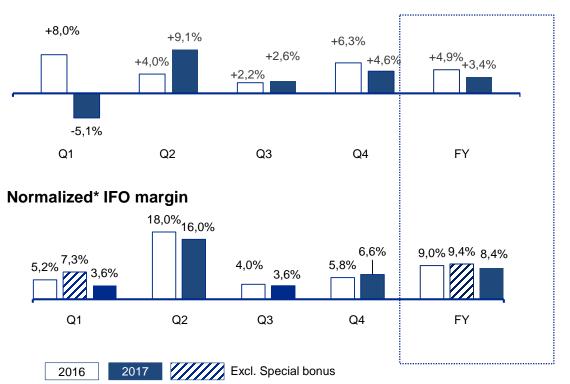


Operations





Net Sales growth on a comparative basis*



FY 2017 Net Sales **791.8M**FY 2017 NIFO **66.5M**



FULL YEAR 2017

Q4 2017

NET SALES

Europe

- Mid single-digit increase
- Good back-to-school season in both Western and Eastern Europe
- Success of new products

North America

- Slight growth
- Strong back-to-school season
- Successful new addedvalue product

Developing markets

- Low-single digit increase
 - Latin America: impactful advertising campaigns and market share gains in Mexico (Back-to-School)
 - Middle-East and Africa: solid growth
 - Cello Pens: high-single digit growth in domestic (increased focus on Champion brands, New Product launches and continued development of our visibility strategy)

NORMALIZED IFO

Higher brand support investment

NET SALES

Europe

Strong performance

North America

Slight growth

Developing markets

- Mid-single digit increase
 - softness in Latin American markets
 - Solid performance of the Middle-East and Africa and Cello's domestic sales

2017 MARKET TRENDS AND BIC'S PERFORMANCE





Market (value): -2.2% 27.6% (Flat)

USA (N°2)

Market (value): -0.2% BIC share: 14.1% (Flat)

Mexico (N°1)

Market (value): +17.5% BIC share: 36.3% (- 0.7 pts)

Brazil (N°1)

Market (value): +1.6% BIC share: 25.7% (Flat)

Western Europe (N°1)

Market (value): -0.8% BIC share: 17.9% (+0.5 pts) Gain in France & UK

South Africa (N°1)

Market (value): +11.0% BIC share: 40.2% (+1.1 pts)



India - CELLO (N°1)

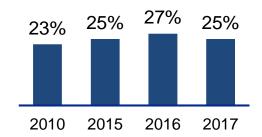
Market (value): +15.4% BIC share: 22.5% (Flat)



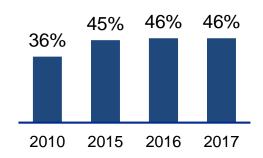
CONTINUE TO BUILD ON NEW PRODUCTS AND CHAMPION BRANDS...





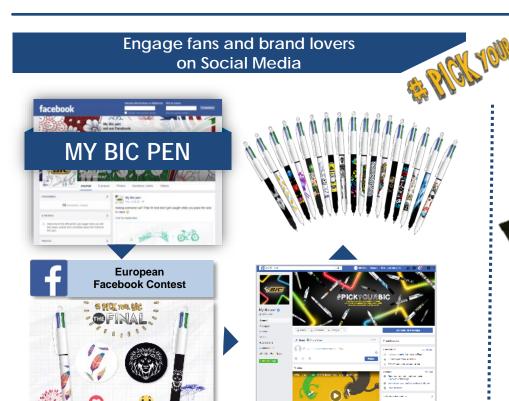


Champion Brands as % of Sales





...AND LEVERAGE NEW SHOPPING EXPERIENCE INITIATIVES TO DRIVE SALES



On-line



Dedicated e-commerce designed and managed by BIC Graphic Europe At home delivery

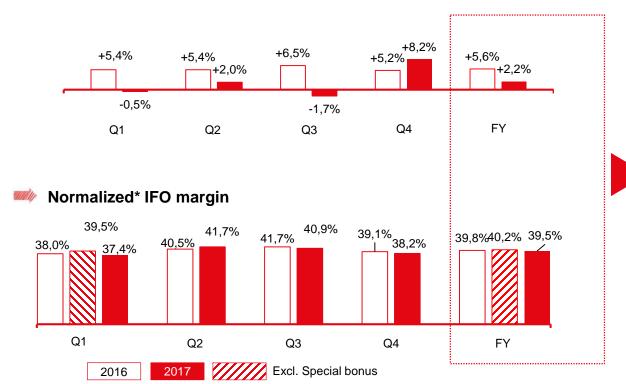
Off-line

2 customized 4 Color Pens available in-store for 2018 Back-to-School





Net Sales growth on a comparative basis*



FY 2017 Net Sales **€703.9M**

FY 2017 NIFO

€278.3M

*See glossary



LL YEAR 2016

Q4 2016

NET SALES

Europe

- Mid single-digit growth
- Good performance in Western Europe and distribution gains in Eastern Europe

North America

- Low single-digit growth
- Continued market share gains

Developing markets

Latin America: low single-digit growth distribution gains in Mexico

NORMALIZED IFO

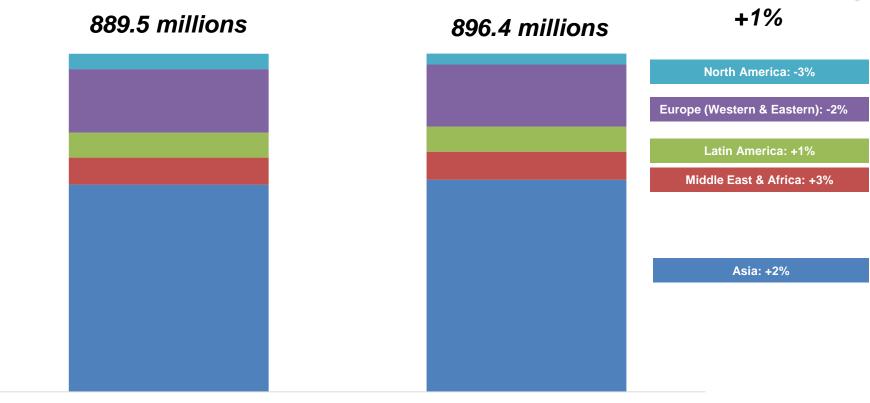
Lower Gross Profit, lower brand support and higher operating expenses

NET SALES

- Regained momentum in North America
- Developing Markets' performance driven by Latin America

NUMBER OF SMOKERS BY REGION





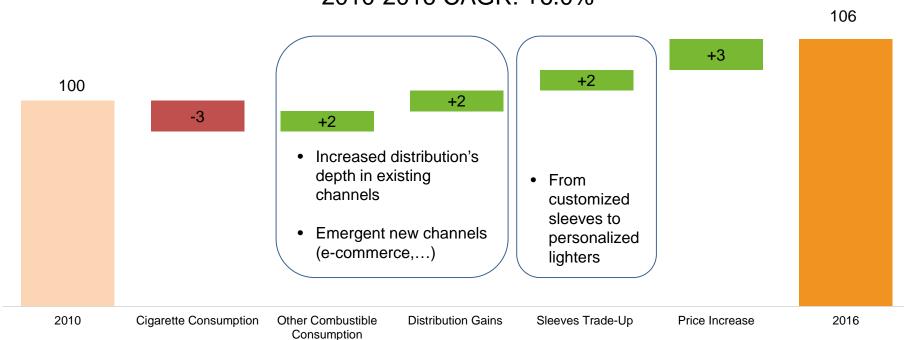
2017 2019 (est.)

U.S. - KEY SALES DRIVERS



BIC LIGHTERS' NET SALES IN THE U.S.





U.S. - FROM CUSTOMIZED SLEEVES TO PERSONALIZED LIGHTERS



BIC® Lighters Sleeves' Design as % of total US Sales (value)

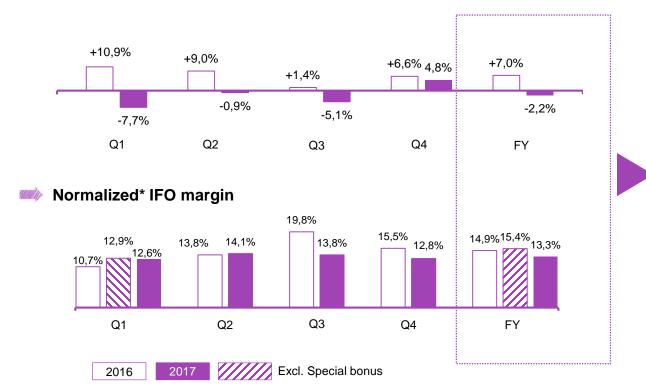
32,4% 23,1% 2012 2017

Design My BIC LightersBIC's First Personalized Lighters Initiative (U.S.)





Net Sales growth on a constant currency basis*



FY 2017 Net Sales **€454.4M**FY 2017 NIFO **€60.6M**

*See glossary



FULL YEAR 2016

Q4 2016

NET SALES

Europe

- High-single digit growth
- Eastern Europe performance

North America

- Double-digit decline
- Market heavily disrupted
- Market share gains in the 5-blade men's one-piece segment with 36.8%¹ market share

Developing markets

- Mid single-digit growth
 - Latin America: mid-single-digit growth (enlarged distribution)
 - Middle-East and Africa: high-single digit growth (success of single-blade and twinblade products).

NORMALIZED IFO

Decline North American Net Sales and higher operating costs

NET SALES

- Continuous positive momentum in Europe and developing markets
- North America: stable Net Sales (more efficient promotional activities and launch of BIC Soleil® Balance)

MARKET TRENDS & BIC PERFORMANCE







THE BIC SHAVE CLUB





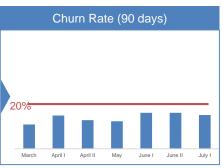
The price The good service
The quality of the product
The quality of the blades
The good shaving performance

The convenience
The delivery time









Impactful French branding video campaign

Increase of the conversion rate since the launch in the UK

UK: a more mature market with an high potential in terms of recruitments

High levels of consumers satisfaction (86%)

2018 NEW PRODUCT – EUROPE



Launch in Italy, Spain, Portugal, Poland, Romania

Launch in Nordics, France, Austria, Netherlands





Offer Bic's best shave and continue to trade up consumers to a more affordable performance with BIC Flex 5 and Bic Flex 5 Hybrid (adapted to local European market specificities), a 5 Blade premium shave at the price of the leading triple blade competitor.

Price comparison – index 100



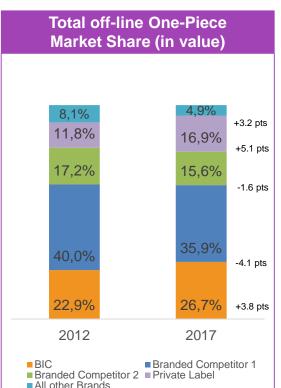
Hybrid

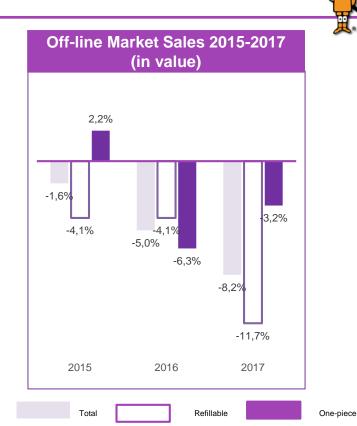
5 blades for the Price of 3

100

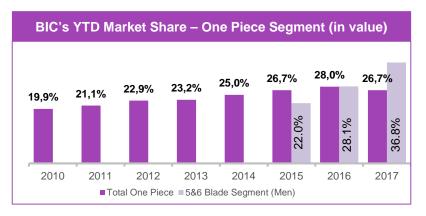
NORTH AMERICA – US MARKET

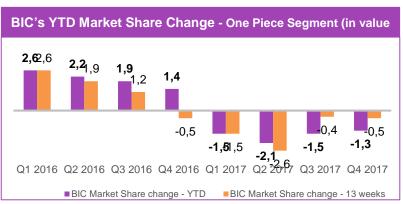


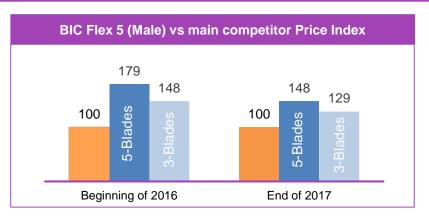


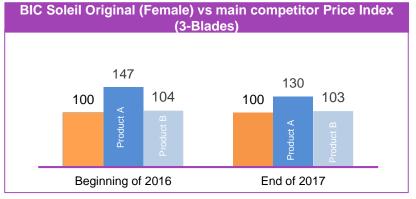


BIC'S PERFORMANCE IN THE U.S.









2018 NEW PRODUCT – U.S.





Answer the highly demanding female consumers looking for a 2 in 1 proposition, moisture bars surrounding the 5 blade head, no shave cream needed!

Ex V

Extend our premium male portfolio with a Value for Money Flex 3 Hybrid Concept

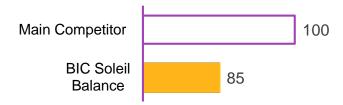
Price comparison – index 100

Main Competitor 100

BIC Flex 3 Hybrid

80

Price comparison – index 100





Extend our premium female portfolio with a Value for Money Bella Hybrid Concept

Price comparison – index 100

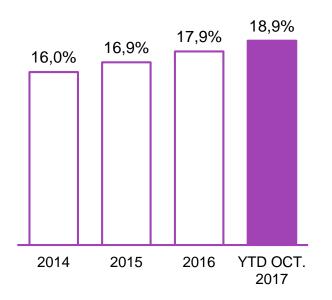
Main Competitor 100
BIC Soleil Belle-Click 100

SHAVERS

LATIN AMERICA - BRAZIL



+2.9 pt Market Share





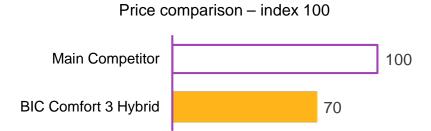
SHAVERS

2018 NEW PRODUCT – LATAM (BRAZIL)





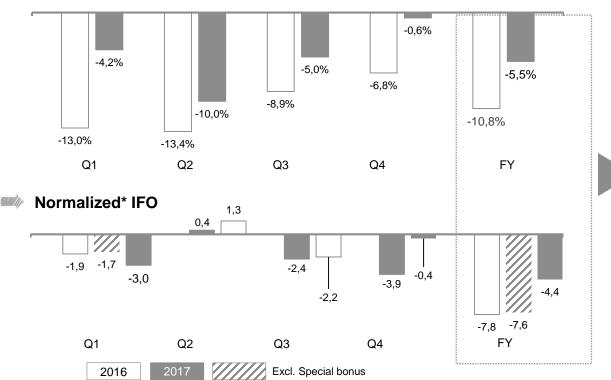
Introduce the Hybrid Concept and extend our Comfort Shavers
Portfolio with a Value For Money proposition



OTHER PRODUCTS



Net Sales growth on a comparative basis*



FY 2017 Net Sales **€70.2M**FY 2017 NIFO **- €4.4M**



2018 Outlook



2018 GROUP OUTLOOK



We expect 2018 Group Net Sales to increase between +1 and +3% on a comparative basis, with all categories contributing to the growth. Major factors affecting sales performance could include continued competitive pressures in Shaver, further inventory reductions from retailers, and continued softness in the Brazilian economy.

Gross Profit will be impacted by an increase in raw material costs, higher depreciation while we will continue to invest in targeted Brand Support and Operating Expenses.

2018 Normalized Income from Operations will also be impacted by sales performance. Based on these factors we expect to deliver Normalized Income from Operations between 17% and 18%.



Appendix



2017 VOLUMES

BY CATEGORY

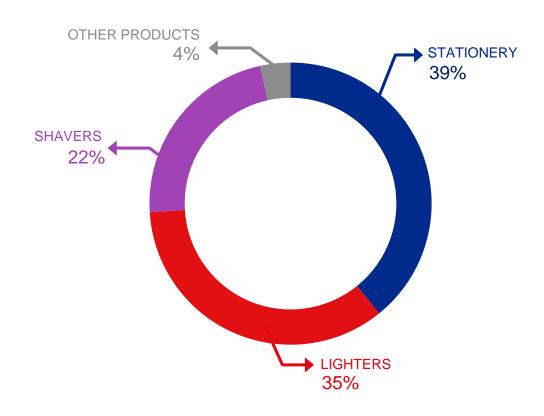


In billion of units (IFRS 5)	2016	2017	change
Stationery	7.083	7.256	+2.4%
Lighters	1.579	1.591	+0.8%
Shavers	2.602	2.679	+3.0%

2017 NET SALES BREAKDOWN

BY CATEGORY

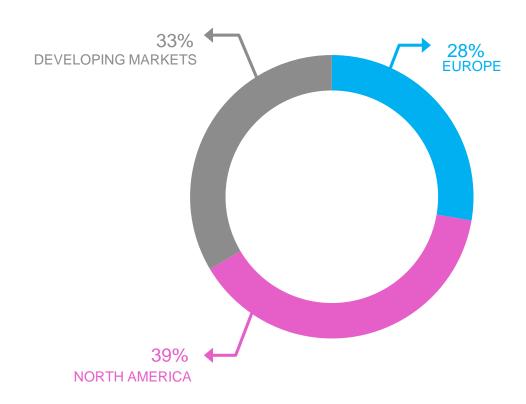




2017 NET SALES BREAKDOWN

BY GEOGRAPHY



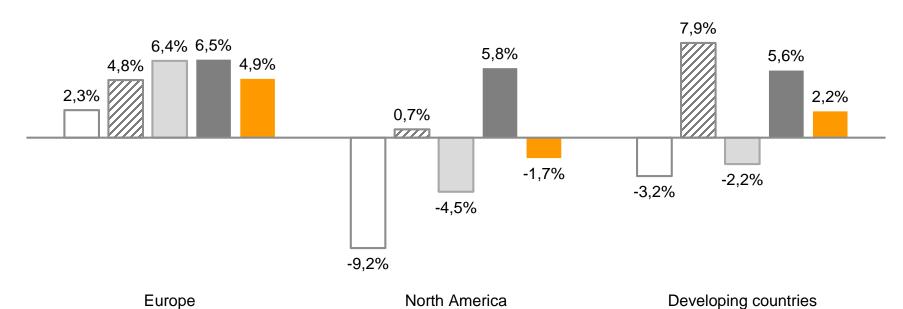


2017 GROUP NET SALES EVOLUTION

BY GEOGRAPHY



Change on a comparative basis*



Q1 2017



Q3 2017

Q4 2017

FY 2017

^{*} See glossary

Q4 AND FY 2017 NET SALES

MAIN EXCHANGE RATE EVOLUTION VS. EURO



		Average	Average	
		rate	rate	
	% of sales	Q4 2016	Q4 2017	% of change
US Dollar	36%	1.08	1.18	-8.6%
Brazilian Real	14%	3.56	3.83	-7.1%
Mexican Peso	4%	21.43	22.33	-4.1%
Argentina	2%	16.68	20.69	-19.4%
Canadian dollar	3%	1.44	1.50	-4.0%
Australian dollar	3%	1.44	1.53	-6.3%
South African Zar	3%	14.97	16.07	-6.9%
Indian Rupee	4%	72.63	76.22	-4.7%
Non Euro European countries	6%	-	-	
Sweden		9.76	9.81	-0.5%
Russia		67.85	68.90	-1.5%
Poland		4.39	4.23	3.7%
British Pound		0.87	0.89	-2.4%

		Average rate	Average rate	
	% of sales	FY 2016	FY 2017	% of change
US Dollar	38%	1.11	1.13	-2.1%
Brazilian Real	10%	3.85	3.61	6.8%
Mexican Peso	5%	20.69	21.31	-2.9%
Argentina	1%	16.37	18.77	-12.8%
Canadian dollar	3%	1.46	1.47	-0.1%
Australian dollar	2%	1.49	1.47	0.9%
South African Zar	2%	16.26	15.04	8.2%
Indian Rupee	4%	74.36	73.51	1.2%
Non Euro European countries	7%	-	-	
Sweden		9.47	9.64	-1.8%
Russia		74.03	65.93	12.3%
Poland		4.36	4.26	2.6%
British Pound		0.82	0.88	-6.6%

GROUP QUARTERLY FIGURES



	Including	g BIC Graphic	North Ame	rica and Asia	sourcing	Excluding BIC Graphic North America and Asia sourcing (IFRS 5)									
In million euros	Q1 15	Q2 15	Q3 15	Q4 15	FY 15	Q1 16	Q2 16	Q3 16	Q4 16	FY 16	Q1 17	Q2 17	Q3 17	Q4 17	FY 17
Net Sales	510.8	623.2	548.3	559.4	2,241.7	469.3	562.2	490.5	503.8	2,025.8	469.2	593.7	465.8	491.6	2,020.3
YoY actual changes	+17.6%	+16.6%	+10.4%	+8.9%	+13.3%	+0.3%	-1.1%	+1.1%	+6.7%	+1.6%	+0.0%	+5.6%	-5.0%	-2.4%	-0.3%
YoY changes on a constant currencies basis*	+6.2%	+5.2%	+4.1%	+6.9%	+5.6%	+6.7%	+4.6%	+3.0%	+5.4%	+4.9%	-4.1%	+3.6%	-2.2%	+3.9%	+0.5%
YoY changes on a comparative basis*												+3.9%	-0.9%	+5.9%	+1.4%
IFO	97.6	143.9	104.2	94.2	439.9	81.4	127.9	96.2	97.8	403.4	74.3	120.6	83.3	98.0	376.2
Normalized IFO*	101.8	137.4	104.2	88.6	432.0	81.4	132.1	97.4	98.1	409.1	81.3	138.2	83.5	98.0	400.9
IFO margin	19.1%	23.1%	19.0%	16.8%	19.6%	17.3%	22.7%	19.6%	19.4%	19.9%	15.8%	20.3%	17.9%	19.9%	18.6%
Normalized IFO margin*	19.9%	22.0%	19.0%	15.8%	19.3%	17.3%	23.5%	19.9%	19.5%	20.2%	17.3%	23.3%	17.9%	19.9%	19.8%
Net Income Group Share	77.2	99.3	76.3	72.1	325.1	51.0	89.1	73.6	36.0	249.7	49.7	79.9	57.8	101.0	288.3
EPS Group Share	1.64	2.10	1.62	1.53	6.89	1.08	1.89	1.57	0.77	5.32	1.06	1.71	1.24	2.17	6.20

GROUP QUARTERLY FIGURES BY GEOGRAPHY



In million euros	Q1 16	Q2 16	Q3 16	Q4 16	FY 16	Q1 17	Q2 17	Q3 17	Q4 17	FY 17
Europe Net Sales	126.6	170.0	131.4	116.8	544.8	129.5	177.5	135.3	116.9	559.3
YoY actual changes	+7.6%	+6.3%	+0.0%	-1.7%	+3.2%	+2.3%	+4.4%	+2.9%	+0.1%	+2.7%
YoY changes on a comparative basis*	+9.2%	+8.6%	+2.5%	-0.1%	+5.3%	+2.3%	+4.8%	+6.4%	+6.5%	+4.9%
North America Net Sales	188.0	236.4	201.9	185.7	812.0	177.5	242.1	184.0	179.9	783.5
YoY actual changes	+5.6%	+0.3%	-1.7%	+7.5%	+2.5%	-5.6%	+2.4%	-8.9%	-3.1%	-3.5%
YoY changes on a comparative basis*	+4.1%	+2.8%	-1.3%	+5.8%	+2.7%	-9.2%	+0.7%	-4.5%	5.8%	-1.7%
Developing markets Net Sales	154.8	155.7	157.2	201.3	668.9	162.1	174.0	146.5	194.7	677.4
YoY actual changes	-10.2%	-9.8%	+6.0%	+11.5%	-0.7%	+4.7%	+11.7%	-6.7%	-3.2%	1.3%
YoY changes on a comparative basis*	+7.6%	+3.3%	+9.2%	+8.6%	+7.1%	-3.2%	+7.9%	-2.2%	+5.6%	+2.2%

^{*}See glossary

STATIONERY



						Excluding BIC Graphic North America and Asia sourcing (IFRS 5)									
In million euros	Q1 15	Q2 15	Q3 15	Q4 15	FY 15	Q1 16	Q2 16	Q3 16	Q4 16	FY 16	Q1 17	Q2 17	Q3 17	Q4 17	FY 17
Net Sales	157.1	233.2	184.3	152.4	727.0	167.1	241.1	193.9	178.2	780.3	163.4	264.7	191.3	172.4	791.8
YoY actual changes	+9.1%	+10.0%	+8.9%	+0.5%	+7.4%	-0.4%	-1.2%	-0.2%	+7.0%	+1.0%	-2.2%	+9.8%	-1.3%	-3.3%	+1.5%
YoY changes on a constant currencies basis*	-0.2%	+1.1%	+4.0%	+2.9%	+1.9%	+8.0%	+4.0%	+2.2%	+6.3%	+4.9%	-5.1%	+8.3%	+1.2%	+2.4%	+2.3%
YoY changes on a comparative basis*												+9.1%	+2.6%	+4.6%	+3.4%
IFO	19.8	40.7	19.2	4.0	83.7	8.6	41.6	7.6	10.1	67.9	0.4	36.2	6.9	11.4	54.9
Normalized IFO*	21.3	39.9	19.2	3.1	83.4	8.6	43.4	7.7	10.4	70.1	5.9	42.3	6.9	11.4	66.5
IFO margin	12.6%	17.5%	10.4%	2.6%	11.5%	5.2%	17.3%	3.9%	5.7%	8.7%	0.3%	13.7%	3.6%	6.6%	6.9%
Normalized IFO margin*	13.6%	17.1%	10.4%	2.0%	11.5%	5.2%	18.0%	4.0%	5.8%	9.0%	3.6%	16.0%	3.6%	6.6%	8.4%

^{*}See glossary

LIGHTERS



In million euros	Q1 15	Q2 15	Q3 15	Q4 15	FY 15	Q1 16	Q2 16	Q3 16	Q4 16	FY 16	Q1 17	Q2 17	Q3 17	Q4 17	FY 17
Net Sales	163.5	178.4	158.8	175.0	675.7	163.6	177.2	167.6	187.9	696.4	171.3	185.5	157.9	189.1	703.9
YoY actual changes	+22.3%	+22.4%	+10.6%	+10.3%	+16.2%	+0.1%	-0.7%	+5.6%	+7.4%	+3.1%	+4.7%	+4.7%	-5.8%	+0.6%	+1.1%
YoY changes on a constant currency basis*	+9.7%	+9.3%	+5.2%	+8.9%	+8.3%	+5.4%	+5.4%	+6.5%	+5.2%	+5.6%	-0.5%	+2.0%	-2.3%	+7.9%	+2.0%
YoY changes on a comparative basis*													-1.7%	+8.2%	+2.2%
IFO	61.0	75.6	63.2	61.1	260.9	62.1	70.6	68.9	73.7	275.3	63.9	77.3	64.5	72.3	278
Normalized IFO*	61.4	74.2	63.2	59.0	257.9	62.1	71.7	70.0	73.5	277.3	64.1	77.3	64.6	72.3	278.3
IFO margin	37.3%	42.3%	39.8%	34.9%	38.6%	38.0%	39.8%	41.1%	39.2%	39.5%	37.3%	41.7%	40.8%	38.2%	39.5%
Normalized IFO margin*	37.6%	41.6%	39.8%	33.7%	38.2%	38.0%	40.5%	41.7%	39.1%	39.8%	37.4%	41.7%	40.9%	38.2%	39.5%

^{*}See glossary

SHAVERS



In million euros	Q1 15	Q2 15	Q3 15	Q4 15	FY 15	Q1 16	Q2 16	Q3 16	Q4 16	FY 16	Q1 17	Q2 17	Q3 17	Q4 17	FY 17
Net Sales	112.4	117.8	113.0	108.8	452.0	117.8	120.1	111.8	117.3	467.0	114.4	122.0	102.9	115.1	454.4
YoY actual changes	+26.5%	+20.0%	+15.4%	+14.5%	+18.9%	+4.8%	+2.0%	-1.1%	+7.8%	+3.3%	-2.9%	+1.6%	-7.9%	-1.9%	-2.7%
YoY changes on a constant currency basis*	+14.7%	+9.5%	+10.3%	+13.3%	+11.9%	+10.9%	+9.0%	+1.4%	+6.6%	+7.0%	-7.7%	-0.9%	-5.1%	+4.8%	-2.2%
IFO	21.4	23.4	19.2	19.4	83.3	12.6	15.4	22.2	18.4	68.6	14.3	17.2	14.1	14.7	60.4
Normalized IFO*	23.9	22.5	19.2	18.0	83.6	12.6	16.6	22.2	18.2	69.6	14.4	17.2	14.2	14.7	60.6
IFO margin	19.0%	19.8%	17.0%	17.8%	18.4%	10.7%	12.8%	19.8%	15.7%	14.7%	12.5%	14.1%	13.7%	12.8%	13.3%
Normalized IFO margin*	21.3%	19.1%	17.0%	16.5%	18.5%	10.7%	13.8%	19.8%	15.5%	14.9%	12.6%	14.1%	13.8%	12.8%	13.3%

^{*}See glossary

OTHER PRODUCTS



						Excluding BIC Graphic North America and Asia sourcing (IFRS 5)									
In million euros	Q1 15	Q2 15	Q3 15	Q4 15	FY 15	Q1 16	Q2 16	Q3 16	Q4 16	FY 16	Q1 17	Q2 17	Q3 17	Q4 17	FY 17
Net Sales	16.8	22.3	13.9	14.6	67.6	20.8	23.8	17.2	20.3	82.1	20.1	21.4	13.7	15.0	70.2
YoY actual changes	+4.1%	+16.8%	-8.9%	+0.2%	+3.9%	-14.0%	-14.8%	-9.5%	-6.8%	-11.6%	-3.2%	-10.2%	-20.4%	-26.3%	-14.5%
YoY changes on a constant currency basis*	+1.6%	+8.5%	-10.9%	-0.1%	-0.5%	-13.0%	-13.4%	-8.9%	-6.8%	-10.8%	-4.2%	-10.7%	-19.8%	-25.4%	-14.6%
YoY changes on a comparative basis*												-10.0%	-5.0%	-0.6%	-5.5%
IFO*	-0.5	4.9	-1.8	-3.8	-1.2	-1.9	0.3	-2.4	-4.4	-8.4	-4.3	-10.1	-2.2	0.7	-4.4
Normalized IFO*	-0.7	2.9	-1.8	-3.8	-3.4	-1.9	0.4	-2.4	-3.9	-7.8	-3.0	1.3	-2.2	0.7	-4.4

MISCELLANEOUS



Capital evolution:

As of December 31, 2017, the total number of issued shares of SOCIÉTÉ BIC was 46,629,907 shares, representing:

- 68,081,160 voting rights,
- 67,299,665 voting rights excluding shares without voting rights.
- Total treasury shares at the end of December 2017: 781,495.

GLOSSARY - MISCELLANEOUS



Fourth quarter and Full Year 2016 and 2017 results are accounted for and presented in accordance with IFRS 5; BIC Graphic is no longer considered as a separate category or reporting segment. BIC Graphic Europe reports to European BIC Consumer Product management. In Developing Markets, BIC Graphic operations report to their respective country's Consumer Product management. On June 30, 2017, BIC Graphic North America and Asian Sourcing operations were sold to H.I.G. Capital.

On a constant currency basis

• Constant currency figures are calculated by translating the current year figures at prior-year monthly average exchange rates

Organic growth or comparative basis

On a constant currency basis and constant perimeter

Gross profit

It is the margin that the Group realizes after deducting its manufacturing costs.

Normalized IFO

Normalized means excluding non-recurring items

Normalized IFO margin

• Normalized IFO as a percentage of net sales

Net cash from operating activities

• Principal revenue-generating activities of the entity and other activities that are not investing or financing activities

Net cash position

• Cash and cash equivalents + Other current financial assets - Current borrowings - Non-current borrowings.

DISCLAIMER



This document contains forward-looking statements. Although BIC believes its estimates are based on reasonable assumptions, these statements are subject to numerous risks and uncertainties.

A description of the risks borne by BIC appears in section "Risks and Opportunities" of BIC "Registration Document" filed with the French financial markets authority (AMF) on March 22, 2017.

2018 AGENDA



First Quarter 2018 results	25 April 2018	Conference call
2018 AGM	16 May 2018	Meeting – BIC Headquarters
First Half 2018 results	1 st August 2018	Conference call
Third Quarter 2018 results	24 October 2018	Conference call



