- Fourth quarter and Full Year 2016 and 2017 results are accounted for and presented in accordance with IFRS 5; BIC Graphic is no longer considered as a separate category or reporting segment. BIC Graphic Europe reports to European BIC Consumer Product management. In Developing Markets, BIC Graphic operations report to their respective country's Consumer Product management. On June 30, 2017, BIC Graphic North America and Asian Sourcing operations were sold to H.I.G. Capital.



## DEIC

## 

- Net Sales
- Solid performance in Europe throughout the year
- North America Performance affected by Retailers' inventory reductions and major disruption in the U.S. wet shave category
- Softness in the Brazilian economy
- Normalized IFO margin
- Increased cost of production
- Sustained targeted Brand Support investment
- Higher OPEX
- Sustained Cash Generation


## GROUP FULL YEAR 2017 KEY FIGURES (1/3)

Net Sales: 2,020.3 million euros


Normalized* Income from Operations: 400.9 million euros


[^0]
## GROUP FULL YEAR 2017 KEY FIGURES (2/3)

Net Income Group Share: +15.5\%
In million euros


Em EPS (Group share): +16.5\%
In euros


## GROUP FULL YEAR 2017 KEY FIGURES (3/3)

Cash Generation
In million euros


## Net Cash Position*

In euros


31-Dec-16

## SHAREHOLDERS' REMUNERATION

In million euros


## DEIC

2017 - Consolidated Results

## FROM NET SALES TO INCOME FROM OPERATIONS

Change on a

| In milion euros | 2,025.8 |
| :--- | :---: |
| Net Sales | $1,065.3$ |
| Gross Profit | 409.1 |
| Normalized* IFO | 403.4 |
| Income <br> from Operations |  |

Change as reported
FY 2017
comparative
basis*

| $\mathbf{2 , 0 2 0 . 3}$ | $-0.3 \%$ | $+1.4 \%$ |
| :--- | :--- | :--- |
| $\mathbf{1 , 0 4 7 . 6}$ | $-1.7 \%$ |  |
| $\mathbf{4 0 0 . 9}$ | $-2.0 \%$ |  |
| $\mathbf{3 7 6 . 2}$ | $-6.7 \%$ |  |
|  |  |  |

## Q4 2017 NET SALES EVOLUTION



## 2017 NET SALES EVOLUTION



## FROM INCOME FROM OPERATIONS TO GROUP NET INCOME

| In million euros | $F Y 2016$ | $F Y 2017$ |
| :--- | :---: | :---: |
| Income From Operations | 403.4 | 376.2 |
| Finance revenue/costs | 4.8 | 21.8 |
| Income before Tax | 408.2 | 398.1 |
| Income tax | -122.7 | -103.0 |
| Net Income From Continuing Operations | 285.5 | 295.1 |
| Net Income From Discontinued | -35.8 | -6.7 |
| Operations | 249.7 | $\mathbf{2 8 8 . 3}$ |
| Net Income Group share | $5.32 *$ | 6.20 |
| EPS Group share | $30.0 \%$ | $25.9 \%$ |
| Tax rate for Continuing Operations |  |  |

The 2017 effective tax rate includes the favorable income related to the invalidation of 3\% additional French Corporate Income Tax on dividends, net of the French exceptional Corporate Income Tax contribution.

## KEY COMPONENTS OF Q4 2017 NORMALIZED* INCOME FROM OPERATIONS MARGIN



[^1]
## KEY COMPONENTS OF FY 2017 NORMALIZED* INCOME FROM OPERATIONS MARGIN



[^2]
## CAPEX - DEPRECIATION \& AMORTIZATION



## WORKING CAPITAL

| BIC Group <br> In million euros | December 2016 | December 2017 |
| :---: | :---: | :---: |
| Total Working Capital | $\mathbf{6 4 2 . 1}$ | $\mathbf{5 8 2 . 1}$ |
| Of which inventories | $\mathbf{4 6 8 . 1}$ | 429.0 |
| Of which Trade <br> and other receivables | $\mathbf{4 8 3 . 1}$ | 476.7 |
| Of which Trade <br> and other payables | $\mathbf{1 1 8 . 7}$ | $\mathbf{1 2 5 . 5}$ |



## NET CASH POSITION

## In million euros



## DEIC

## STATIONERY

Net Sales growth on a comparative basis*


## STATIONERY

|  | NET SALES |
| :---: | :---: |
|  | Europe |
|  | $\rightarrow$ Mid single-digit increase |
| $\begin{aligned} & \text { N } \\ & \underset{\sim}{n} \\ & \mathbf{N} \\ & \mathbf{~} \end{aligned}$ | Good back-to-school season in both Western and Eastern Europe |
| $\geqslant$ | - Success of new products |


$|$|  | North America |
| :--- | :--- |
| $>$ | Slight growth |
|  | Strong back-to-school |
|  | season |
| $>$ | Successful new added- |
|  | value product |

## Developing markets

- Low-single digit increase
- Latin America: impactful advertising campaigns and market share gains in Mexico (Back-to-School)
- Middle-East and Africa: solid growth
- Cello Pens: high-single digit growth in domestic (increased focus on Champion brands, New Product launches and continued development of our visibility strategy)


## NORMALIZED IFO

- Higher brand support investment

```
NET SALES
```

Europe

- Strong performance

North America

- Slight growth


## Developing markets

- Mid-single digit increase
- softness in Latin American markets
- Solid performance of the Middle-East and Africa and Cello's domestic sales


## STATIONERY

## 2017 MARKET TRENDS AND BIC'S PERFORMANCE



## STATIONERY <br> CONTINUE TO BUILD ON NEW PRODUCTS AND CHAMPION BRANDS...

New Products as \% of Sales


Champion Brands as \% of Sales

$\mathrm{BIC}^{\circledR}$ Cristal ${ }^{\oplus}$ Fashion $\mathrm{BIC}^{\oplus}$ Cristal ${ }^{\circledR}$ Bold $\mathrm{BIC}^{\circledR} 4$ Color Design


BIC ${ }^{\circledR}$ Gel-Ocity Decor
BIC® Evolution Cap


Flat Highlighter


## STATIONERY <br> ...AND LEVERAGE NEW SHOPPING EXPERIENCE INITIATIVES TO DRIVE SALES

Engage fans and brand lovers on Social Media
 MY BIC PEN


European Facebook Contest



On-line


Dedicated e-commerce designed and managed by BIC Graphic Europe At home delivery

## Offline

2 customized 4 Color Pens available in-store for 2018 Back-toSchool

## LIGHTERS

Net Sales growth on a comparative basis*


## LIGHTERS



## LIGHTERS

NUMBER OF SMOKERS BY REGION


## LIGHTERS

## U.S. - KEY SALES DRIVERS

## BIC LIGHTERS' NET SALES IN THE U.S. 2010-2016 CAGR: +6.0\%



## LIGHTERS

## U.S. - FROM CUSTOMIZED SLEEVES TO PERSONALIZED LIGHTERS

BIC® Lighters Sleeves' Design as \% of total US Sales (value)


Design My BIC Lighters
BIC's First Personalized Lighters Initiative (U.S.)

## SHAVERS

Net Sales growth on a constant currency basis*


## SHAVERS



## SHAVERS



## SHAVERS

## THE BIC SHAVE CLUB



The price The good service The quality of the product The quality of the blades
The good shaving performance
The convenience
The delivery time


Impactful French branding video campaign


Increase of the conversion rate since the launch in the UK


UK : a more mature market with an high potential in terms of recruitments

High levels of consumers satisfaction (86\%)

## SHAVERS

## 2018 NEW PRODUCT - EUROPE

Launch in Italy, Spain, Portugal, Poland, Romania

Launch in Nordics, France, Austria, Netherlands


Offer Bic's best shave and continue to trade up consumers to a more affordable performance with BIC Flex 5 and Bic Flex 5 Hybrid (adapted to local European market specificities), a 5 Blade premium shave at the price of the leading triple blade competitor.

Price comparison - index 100


5 blades for the Price of 3

## SHAVERS

NORTH AMERICA - US MARKET


Off-line Market Sales 2015-2017 (in value)

$\square$ Refillable

## SHAVERS

## BIC'S PERFORMANCE IN THE U.S.

BIC's YTD Market Share - One Piece Segment (in value)


BIC's YTD Market Share Change - One Piece Segment (in value


Q1 2016 Q2 2016 Q3 2016 Q4 2016 Q1 2017 Q2 20.17 Q3 2017 Q4 2017
$\square$ BIC Market Share change - YTD $\quad$ BIC Market Share change -13 weeks


BIC Soleil Original (Female) vs main competitor Price Index


## SHAVERS

## 2018 NEW PRODUCT - U.S.



Answer the highly demanding female consumers looking for a 2 in 1 proposition, moisture bars surrounding the 5 blade head, no shave cream needed!


Price comparison - index 100


Extend our premium female portfolio with a Value for Money Bella Hybrid Concept

Price comparison - index 100


## SHAVERS <br> LATIN AMERICA - BRAZIL



## SHAVERS <br> 2018 NEW PRODUCT - LATAM (BRAZIL)

> Introduce the Hybrid Concept and extend our Comfort Shavers Portfolio with a Value For Money proposition

Price comparison - index 100


## OTHER PRODUCTS

## Net Sales growth on a comparative basis*



# FY 2017 Net Sales 

€70.2M

FY 2017 NIFO

- €4.4M


## DEIC

We expect 2018 Group Net Sales to increase between +1 and $+3 \%$ on a comparative basis, with all categories contributing to the growth. Major factors affecting sales performance could include continued competitive pressures in Shaver, further inventory reductions from retailers, and continued softness in the Brazilian economy.
Gross Profit will be impacted by an increase in raw material costs, higher depreciation while we will continue to invest in targeted Brand Support and Operating Expenses.
2018 Normalized Income from Operations will also be impacted by sales performance. Based on these factors we expect to deliver Normalized Income from Operations between 17\% and 18\%.

## DEIC

## Appendix

## 2017 VOLUMES

## BY CATEGORY

| In billion of units (IFRS 5) | 2016 | 2017 | change |
| :--- | :---: | :---: | :---: |
| Stationery | 7.083 | 7.256 | $+2.4 \%$ |
| Lighters | 1.579 | 1.591 | $+0.8 \%$ |
| Shavers | 2.602 | 2.679 | $+3.0 \%$ |

## 2017 NET SALES BREAKDOWN

 BY CATEGORY

## 2017 NET SALES BREAKDOWN

 BY GEOGRAPHY

## 2017 GROUP NET SALES EVOLUTION BY GEOGRAPHY

Change on a comparative basis*


Europe
North America
Developing countries

```
Q12017 Q2,2017 Q3 2017 Q4 2017 FY 2017
```

* See glossary

MAIN EXCHANGE RATE EVOLUTION VS. EURO

|  | Average <br> rate |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Average <br> rate |  |  |  |
|  | \% of sales | Q4.2016 | Q4.2017 \% of change |  |
| US Dollar | $36 \%$ | 1.08 | 1.18 | $-8.6 \%$ |
| Brazilian Real | $14 \%$ | 3.56 | 3.83 | $-7.1 \%$ |
| Mexican Peso | $4 \%$ | 21.43 | 22.33 | $-4.1 \%$ |
| Argentina | $2 \%$ | 16.68 | 20.69 | $-19.4 \%$ |
| Canadian dollar | $3 \%$ | 1.44 | 1.50 | $-4.0 \%$ |
| Australian dollar | $3 \%$ | 1.44 | 1.53 | $-6.3 \%$ |
| South African Zar | $3 \%$ | 14.97 | 16.07 | $-6.9 \%$ |
| Indian Rupee |  | $4 \%$ | 72.63 | 76.22 |
| Non Euro European countries | $6 \%$ | - | - | $-4.7 \%$ |
| Sweden |  | 9.76 | 9.81 | $-0.5 \%$ |
| Russia |  | 67.85 | 68.90 | $-1.5 \%$ |
| Poland |  | 4.39 | 4.23 | $3.7 \%$ |
| British Pound |  | 0.87 | 0.89 | $-2.4 \%$ |


|  |  | Average <br> rate | Average <br> rate |  |
| :--- | :---: | :---: | :---: | :---: |
|  | \% of sales | FY 2016 | FY 2017 | \% of change |

## GROUP QUARTERLY FIGURES

|  | Including BIC Graphic North America and Asia sourcing |  |  |  |  | Excluding BIC Graphic North America and Asia sourcing (IFRS 5) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In million euros | Q1 15 | Q2 15 | Q3 15 | Q4 15 | FY 15 | Q1 16 | Q2 16 | Q3 16 | Q4 16 | FY 16 | Q1 17 | Q2 17 | Q3 17 | Q4 17 | FY 17 |
| Net Sales | 510.8 | 623.2 | 548.3 | 559.4 | 2,241.7 | 469.3 | 562.2 | 490.5 | 503.8 | 2,025.8 | 469.2 | 593.7 | 465.8 | 491.6 | 2,020.3 |
| YoY actual changes | +17.6\% | +16.6\% | +10.4\% | +8.9\% | +13.3\% | +0.3\% | -1.1\% | +1.1\% | +6.7\% | +1.6\% | +0.0\% | +5.6\% | -5.0\% | -2.4\% | -0.3\% |
| YoY changes on a constant currencies basis* | +6.2\% | +5.2\% | +4.1\% | +6.9\% | +5.6\% | +6.7\% | +4.6\% | +3.0\% | +5.4\% | +4.9\% | -4.1\% | +3.6\% | -2.2\% | +3.9\% | +0.5\% |
| YoY changes on a comparative basis* |  |  |  |  |  |  |  |  |  |  |  | +3.9\% | -0.9\% | +5.9\% | +1.4\% |
| IFO | 97.6 | 143.9 | 104.2 | 94.2 | 439.9 | 81.4 | 127.9 | 96.2 | 97.8 | 403.4 | 74.3 | 120.6 | 83.3 | 98.0 | 376.2 |
| Normalized IFO* | 101.8 | 137.4 | 104.2 | 88.6 | 432.0 | 81.4 | 132.1 | 97.4 | 98.1 | 409.1 | 81.3 | 138.2 | 83.5 | 98.0 | 400.9 |
| IFO margin | 19.1\% | 23.1\% | 19.0\% | 16.8\% | 19.6\% | 17.3\% | 22.7\% | 19.6\% | 19.4\% | 19.9\% | 15.8\% | 20.3\% | 17.9\% | 19.9\% | 18.6\% |
| Normalized IFO margin* | 19.9\% | 22.0\% | 19.0\% | 15.8\% | 19.3\% | 17.3\% | 23.5\% | 19.9\% | 19.5\% | 20.2\% | 17.3\% | 23.3\% | 17.9\% | 19.9\% | 19.8\% |
| Net Income Group Share | 77.2 | 99.3 | 76.3 | 72.1 | 325.1 | 51.0 | 89.1 | 73.6 | 36.0 | 249.7 | 49.7 | 79.9 | 57.8 | 101.0 | 288.3 |
| EPS Group Share | 1.64 | 2.10 | 1.62 | 1.53 | 6.89 | 1.08 | 1.89 | 1.57 | 0.77 | 5.32 | 1.06 | 1.71 | 1.24 | 2.17 | 6.20 |

## GROUP QUARTERLY FIGURES BY GEOGRAPHY

| In million euros | Q1 16 | Q2 16 | Q3 16 | Q4 16 | FY 16 | Q1 17 | Q2 17 | Q3 17 | Q4 17 | FY 17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Europe <br> Net Sales | 126.6 | 170.0 | 131.4 | 116.8 | 544.8 | 129.5 | 177.5 | 135.3 | 116.9 | 559.3 |
| YoY actual changes | +7.6\% | +6.3\% | +0.0\% | -1.7\% | +3.2\% | +2.3\% | +4.4\% | +2.9\% | +0.1\% | +2.7\% |
| YoY changes on a comparative basis* | +9.2\% | +8.6\% | +2.5\% | -0.1\% | +5.3\% | +2.3\% | +4.8\% | +6.4\% | +6.5\% | +4.9\% |
| North America Net Sales | 188.0 | 236.4 | 201.9 | 185.7 | 812.0 | 177.5 | 242.1 | 184.0 | 179.9 | 783.5 |
| YoY actual changes | +5.6\% | +0.3\% | -1.7\% | +7.5\% | +2.5\% | -5.6\% | +2.4\% | -8.9\% | -3.1\% | -3.5\% |
| YoY changes on a comparative basis* | +4.1\% | +2.8\% | -1.3\% | +5.8\% | +2.7\% | -9.2\% | +0.7\% | -4.5\% | 5.8\% | -1.7\% |
| Developing markets Net Sales | 154.8 | 155.7 | 157.2 | 201.3 | 668.9 | 162.1 | 174.0 | 146.5 | 194.7 | 677.4 |
| YoY actual changes | -10.2\% | -9.8\% | +6.0\% | +11.5\% | -0.7\% | +4.7\% | +11.7\% | -6.7\% | -3.2\% | 1.3\% |
| YoY changes on a comparative basis* | +7.6\% | +3.3\% | +9.2\% | +8.6\% | +7.1\% | -3.2\% | +7.9\% | -2.2\% | +5.6\% | +2.2\% |

[^3]
## STATIONERY

|  |  |  |  |  |  | Excluding BIC Graphic North America and Asia sourcing (IFRS 5) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In million euros | Q1 15 | Q2 15 | Q3 15 | Q4 15 | FY 15 | Q1 16 | Q2 16 | Q3 16 | Q4 16 | FY 16 | Q1 17 | Q2 17 | Q3 17 | Q4 17 | FY 17 |
| Net Sales | 157.1 | 233.2 | 184.3 | 152.4 | 727.0 | 167.1 | 241.1 | 193.9 | 178.2 | 780.3 | 163.4 | 264.7 | 191.3 | 172.4 | 791.8 |
| YoY actual changes | +9.1\% | +10.0\% | +8.9\% | +0.5\% | +7.4\% | -0.4\% | -1.2\% | -0.2\% | +7.0\% | +1.0\% | -2.2\% | +9.8\% | -1.3\% | -3.3\% | +1.5\% |
| YoY changes on a constant currencies basis* | -0.2\% | +1.1\% | +4.0\% | +2.9\% | +1.9\% | +8.0\% | +4.0\% | +2.2\% | +6.3\% | +4.9\% | -5.1\% | +8.3\% | +1.2\% | +2.4\% | +2.3\% |
| YoY changes on a comparative basis* |  |  |  |  |  |  |  |  |  |  |  | +9.1\% | +2.6\% | +4.6\% | +3.4\% |
| IFO | 19.8 | 40.7 | 19.2 | 4.0 | 83.7 | 8.6 | 41.6 | 7.6 | 10.1 | 67.9 | 0.4 | 36.2 | 6.9 | 11.4 | 54.9 |
| Normalized IFO* | 21.3 | 39.9 | 19.2 | 3.1 | 83.4 | 8.6 | 43.4 | 7.7 | 10.4 | 70.1 | 5.9 | 42.3 | 6.9 | 11.4 | 66.5 |
| IFO margin | 12.6\% | 17.5\% | 10.4\% | 2.6\% | 11.5\% | 5.2\% | 17.3\% | 3.9\% | 5.7\% | 8.7\% | 0.3\% | 13.7\% | 3.6\% | 6.6\% | 6.9\% |
| Normalized IFO margin* | 13.6\% | 17.1\% | 10.4\% | 2.0\% | 11.5\% | 5.2\% | 18.0\% | 4.0\% | 5.8\% | 9.0\% | 3.6\% | 16.0\% | 3.6\% | 6.6\% | 8.4\% |

[^4]
## LIGHTERS

| In million euros | Q1 15 | Q2 15 | Q3 15 | Q4 15 | FY 15 | Q1 16 | Q2 16 | Q3 16 | Q4 16 | FY 16 | Q1 17 | Q2 17 | Q3 17 | Q4 17 | FY 17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 163.5 | 178.4 | 158.8 | 175.0 | 675.7 | 163.6 | 177.2 | 167.6 | 187.9 | 696.4 | 171.3 | 185.5 | 157.9 | 189.1 | 703.9 |
| Yor actual changes | +22.3\% | +22.4\% | +10.6\% | +10.3\% | +16.2\% | +0.1\% | -0.7\% | +5.6\% | +7.4\% | +3.1\% | +4.7\% | +4.7\% | -5.8\% | +0.6\% | +1.1\% |
| YoY changes on a constant currency basis* | +9.7\% | +9.3\% | +5.2\% | +8.9\% | +8.3\% | +5.4\% | +5.4\% | +6.5\% | +5.2\% | +5.6\% | -0.5\% | +2.0\% | -2.3\% | +7.9\% | +2.0\% |
| YoY changes on a comparative basis* |  |  |  |  |  |  |  |  |  |  |  |  | -1.7\% | +8.2\% | +2.2\% |
| IFO | 61.0 | 75.6 | 63.2 | 61.1 | 260.9 | 62.1 | 70.6 | 68.9 | 73.7 | 275.3 | 63.9 | 77.3 | 64.5 | 72.3 | 278 |
| Normalized IFO* | 61.4 | 74.2 | 63.2 | 59.0 | 257.9 | 62.1 | 71.7 | 70.0 | 73.5 | 277.3 | 64.1 | 77.3 | 64.6 | 72.3 | 278.3 |
| IFO margin | 37.3\% | 42.3\% | 39.8\% | 34.9\% | 38.6\% | 38.0\% | 39.8\% | 41.1\% | 39.2\% | 39.5\% | 37.3\% | 41.7\% | 40.8\% | 38.2\% | 39.5\% |
| Normalized IFO margin* | 37.6\% | 41.6\% | 39.8\% | 33.7\% | 38.2\% | 38.0\% | 40.5\% | 41.7\% | 39.1\% | 39.8\% | 37.4\% | 41.7\% | 40.9\% | 38.2\% | 39.5\% |

## *See glossary

## SHAVERS

| In million euros | Q1 15 | Q2 15 | Q3 15 | Q4 15 | FY 15 | Q1 16 | Q2 16 | Q3 16 | Q4 16 | FY 16 | Q1 17 | Q2 17 | Q3 17 | Q4 17 | FY 17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 112.4 | 117.8 | 113.0 | 108.8 | 452.0 | 117.8 | 120.1 | 111.8 | 117.3 | 467.0 | 114.4 | 122.0 | 102.9 | 115.1 | 454.4 |
| YoY actual changes | +26.5\% | +20.0\% | +15.4\% | +14.5\% | +18.9\% | +4.8\% | +2.0\% | -1.1\% | +7.8\% | +3.3\% | -2.9\% | +1.6\% | -7.9\% | -1.9\% | -2.7\% |
| YoY changes on a constant currency basis* | +14.7\% | +9.5\% | +10.3\% | +13.3\% | +11.9\% | +10.9\% | +9.0\% | +1.4\% | +6.6\% | +7.0\% | -7.7\% | -0.9\% | -5.1\% | +4.8\% | -2.2\% |
| IFO | 21.4 | 23.4 | 19.2 | 19.4 | 83.3 | 12.6 | 15.4 | 22.2 | 18.4 | 68.6 | 14.3 | 17.2 | 14.1 | 14.7 | 60.4 |
| Normalized IFO* | 23.9 | 22.5 | 19.2 | 18.0 | 83.6 | 12.6 | 16.6 | 22.2 | 18.2 | 69.6 | 14.4 | 17.2 | 14.2 | 14.7 | 60.6 |
| IFO margin | 19.0\% | 19.8\% | 17.0\% | 17.8\% | 18.4\% | 10.7\% | 12.8\% | 19.8\% | 15.7\% | 14.7\% | 12.5\% | 14.1\% | 13.7\% | 12.8\% | 13.3\% |
| Normalized IFO margin* | 21.3\% | 19.1\% | 17.0\% | 16.5\% | 18.5\% | 10.7\% | 13.8\% | 19.8\% | 15.5\% | 14.9\% | 12.6\% | 14.1\% | 13.8\% | 12.8\% | 13.3\% |

[^5]
## OTHER PRODUCTS

| In million euros | Q1 15 | Q2 15 | Q3 15 | Q4 15 | FY 15 | Excluding BIC Graphic North America and Asia sourcing (IFRS 5) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Q1 16 | Q2 16 | Q3 16 | Q4 16 | FY 16 | Q1 17 | Q2 17 | Q3 17 | Q4 17 | FY 17 |
| Net Sales | 16.8 | 22.3 | 13.9 | 14.6 | 67.6 | 20.8 | 23.8 | 17.2 | 20.3 | 82.1 | 20.1 | 21.4 | 13.7 | 15.0 | 70.2 |
| Yor actual changes | +4.1\% | +16.8\% | -8.9\% | +0.2\% | +3.9\% | -14.0\% | -14.8\% | -9.5\% | -6.8\% | -11.6\% | -3.2\% | -10.2\% | -20.4\% | $-26.3 \%$ | -14.5\% |
| YoY changes on a constant currency basis* | +1.6\% | +8.5\% | -10.9\% | -0.1\% | -0.5\% | -13.0\% | -13.4\% | -8.9\% | -6.8\% | -10.8\% | -4.2\% | -10.7\% | -19.8\% | -25.4\% | -14.6\% |
| YoY changes on a comparative basis* |  |  |  |  |  |  |  |  |  |  |  | -10.0\% | -5.0\% | -0.6\% | -5.5\% |
| 1FO* | -0.5 | 4.9 | -1.8 | -3.8 | -1.2 | -1.9 | 0.3 | -2.4 | -4.4 | -8.4 | -4.3 | -10.1 | -2.2 | 0.7 | $-4.4$ |
| Normalized IFO* | -0.7 | 2.9 | -1.8 | -3.8 | -3.4 | -1.9 | 0.4 | -2.4 | -3.9 | -7.8 | -3.0 | 1.3 | $-2.2$ | 0.7 | $-4.4$ |

## *See glossary

## MISCELLANEOUS

- Capital evolution:

As of December 31, 2017, the total number of issued shares of SOCIÉTÉ BIC was $46,629,907$ shares, representing:

- 68,081,160 voting rights,
- 67,299,665 voting rights excluding shares without voting rights.
* Total treasury shares at the end of December 2017: 781,495.


## GLOSSARY - MISCELLANEOUS

Fourth quarter and Full Year 2016 and 2017 results are accounted for and presented in accordance with IFRS 5; BIC Graphic is no longer considered as a separate category or reporting segment. BIC Graphic Europe reports to European BIC Consumer Product management. In Developing Markets, BIC Graphic operations report to their respective country's Consumer Product management. On June 30, 2017, BIC Graphic North America and Asian Sourcing operations were sold to H.I.G. Capital.

## On a constant currency basis

- Constant currency figures are calculated by translating the current year figures at prior-year monthly average exchange rates Organic growth or comparative basis
- On a constant currency basis and constant perimeter


## Gross profit

- It is the margin that the Group realizes after deducting its manufacturing costs.


## Normalized IFO

- Normalized means excluding non-recurring items


## Normalized IFO margin

- Normalized IFO as a percentage of net sales


## Net cash from operating activities

- Principal revenue-generating activities of the entity and other activities that are not investing or financing activities


## Net cash position

- Cash and cash equivalents + Other current financial assets - Current borrowings - Non-current borrowings.


## DISCLAIMER

This document contains forward-looking statements. Although BIC believes its estimates are based on reasonable assumptions, these statements are subject to numerous risks and uncertainties.

A description of the risks borne by BIC appears in section "Risks and Opportunities" of BIC "Registration Document" filed with the French financial markets authority (AMF) on March 22, 2017.

| First Quarter 2018 results | 25 April 2018 | Conference call |
| :--- | :--- | :--- | :--- |
| 2018 AGM | 16 May 2018 | Meeting - BIC Headquarters |
| First Half 2018 results | $1^{\text {st }}$ August 2018 | Conference call |
| Third Quarter 2018 results | 24 October 2018 | Conference call |




[^0]:    * See glossary
    ** In 2017, certain BIC Graphic operations in Developing Markets without a sustainable business model, were stopped.

[^1]:    *See glossary
    **Gross Profit margin excluding promotions and investments related to consumer and business development support.
    ***Total Brand Support: consumer and business development Support + advertising, consumer and trade support.

[^2]:    *See glossary
    **Gross Profit margin excluding promotions and investments related to consumer and business development support.
    ***Total Brand Support: consumer and business development Support + advertising, consumer and trade support.

[^3]:    *See glossary

[^4]:    *See glossary

[^5]:    *See glossary

