# H1-Q2 2015 Results Presentation 30 July 2015





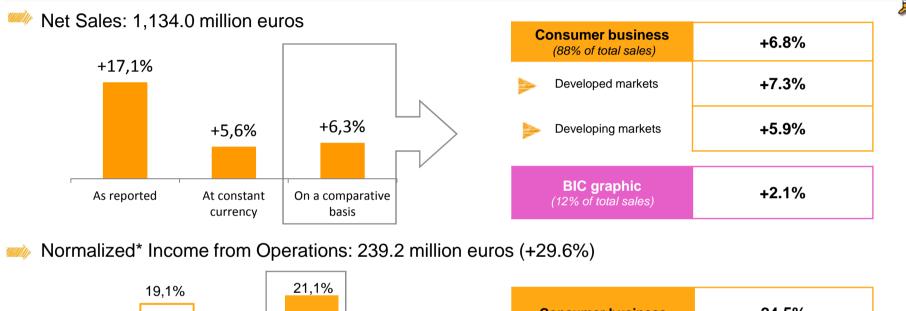


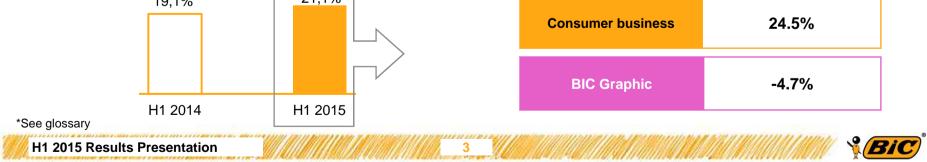
# Group and category highlights

# Mario Guevara

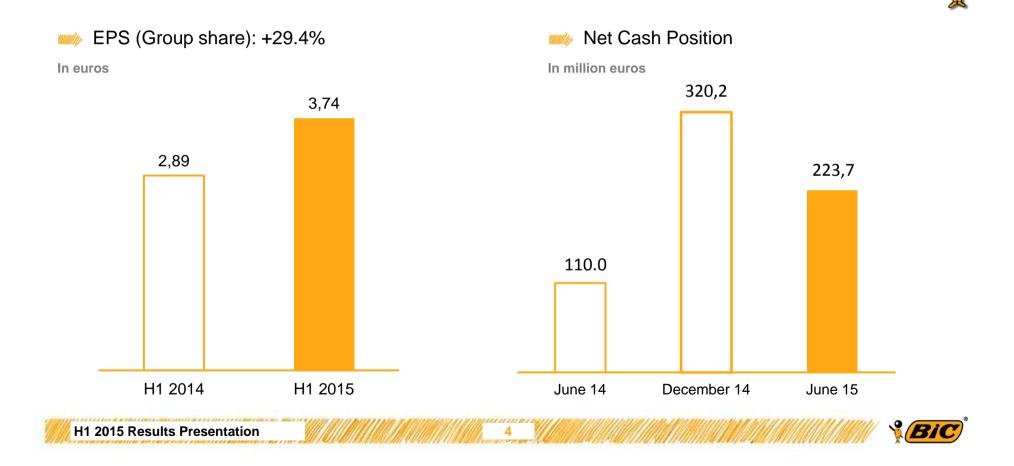
2014 numbers have been restated from IFRIC 21

### **GROUP H1 2015 KEY FIGURES**

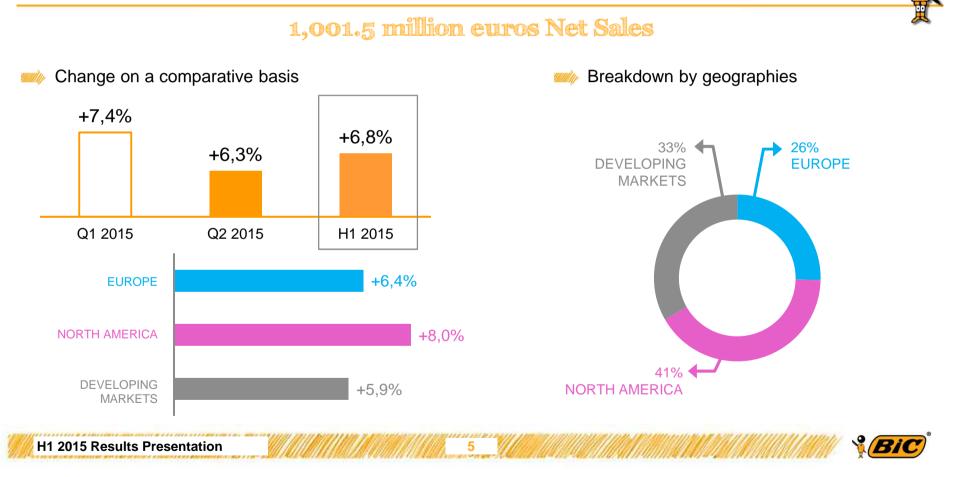




### **GROUP H1 2015 KEY FIGURES**



### H1 2015 Consumer business





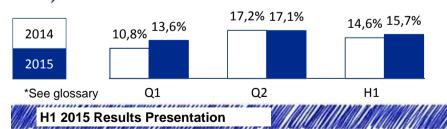
## **BIC STATIONERY IN H1 2015**



5

Net Sales growth on a comparative basis\*

#### Normalized IFO margin



### Net Sales

#### **Developed markets**

6

#### Europe: high-single digit growth

- Strong Back-to-school sell-in in all countries
- Double-digit growth in Eastern Europe
- Good performance of our new products

#### North America: slight decrease

- Timing effect: early Back-to-school shipments registered in June 2014 and shipped in July this year
- Market outperformance thanks to the success of our Champion brand strategy and new products introduction

#### Developing markets: flat Net Sales

- Latin America (high-single-digit growth): in Mexico, good sell-in performance for the back-to-school
- Cello Pens: solid Q2 Net Sales growth nearly offsett the negative Q1 performance

#### Normalized IFO

H1 2015 Stationery normalized IFO margin: 15.7% compared to 14.6% in 2014, mainly benefiting from favorable fixed costs absorption and a positive FX effect on Gross Profit

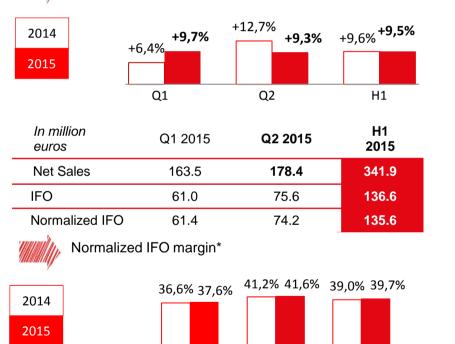
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# **BIC LIGHTERS IN H1 2015**



\*See glossary

Net Sales growth on a comparative basis\*



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Q1

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#### **Net Sales**

#### **Developed markets**

Europe: mid-single digit growth

• Market share gains in both Western and Eastern Europe

#### North America: high-single digit growth

- Impact of April announced price adjustment
- Distribution depth improvements
- Success of our added-value sleeved lighters

#### Developing markets: double digit growth

- Latin America: double digit increase with distribution gains in Mexico and Brazil
- Middle East and Africa and Asia: double digit growth thanks to improved distribution

#### **Normalized IFO**

H1 2015 Lighters Normalized IFO: 39.7% compared to 39.0% in 2014. Improvement due to strong Net Sales growth.

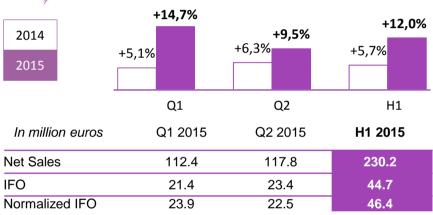




# **BIC SHAVER IN H1 2015**



Net Sales growth on a comparative basis\*



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Normalized IFO margin\*



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#### **Net Sales**

#### **Developed markets**

8

#### Europe: high-single digit growth

- Good performances in Western Europe
- Increased distribution in Eastern Europe

#### North America: double digit growth

- Very strong new product pipeline (BIC® Flex 5, BIC® Simply Soleil Click)
- Continued success of our high quality shave at a fair price positioning

#### **Developing markets: double digit**

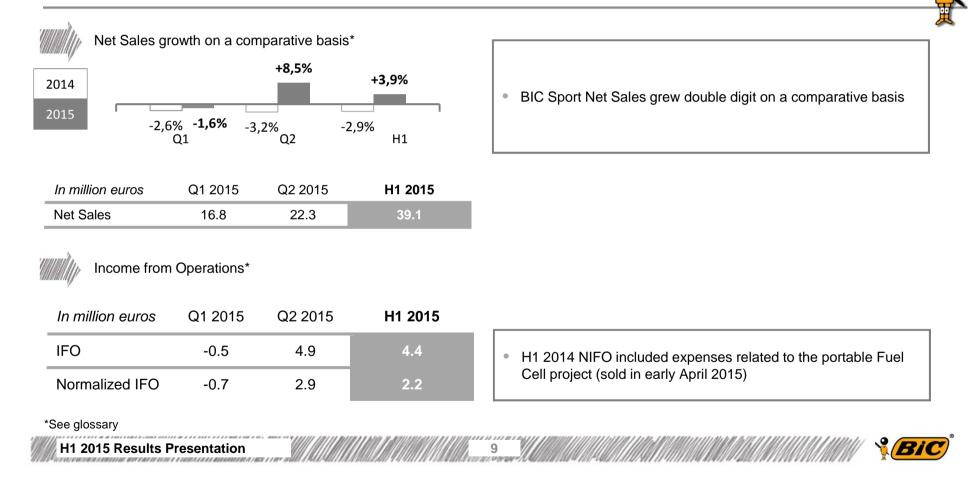
- Latin America: market share gains in Mexico and success of added value shavers in Brazil
- The Middle East and Africa: double digit progression thanks to a successful communication campaign during the Africa Cup of Nations

#### **Normalized IFO**

H1 2015 Shavers normalized IFO margin: 20.2% compared to 17.7% in 2014. Increase in margin driven by strong Net Sales growth, positive FX impact on Gross Profit and timing of operating expenses compared to last year



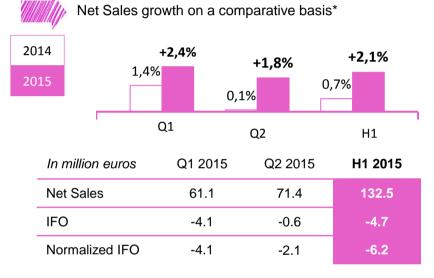
### **OTHER CONSUMER PRODUCTS IN H1 2015**





### **BIC GRAPHIC IN H1 2015**







H1 2015 Results Presentation -----

### **Net Sales Positive momentum confirmed** Europe: good performance in key European countries such as the UK, Spain and Germany North America: Sales were flat Developing Markets continued to grow

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#### **Normalized IFO**

H1 2015 normalized IFO margin was -4.7% compared to -4.2% in 2014 due to our continued reinvestments in the business for the long-term





# H1 2015 Consolidated results

# Jim DiPietro

# H1 2015: FROM NET SALES TO NORMALIZED IFO

<b>BIC Group</b> In million euros	H1 2014	H1 2015	Change	Change on a comparative basis*
Net Sales	968.5	1,134.0	+17.1%	+6.3%
Gross Profit	476.9	569.8	+19.5%	
Normalized* IFO	184.6	239.2	+29.6%	
Income from Operations	196.6	241.5	+22.8%	

12

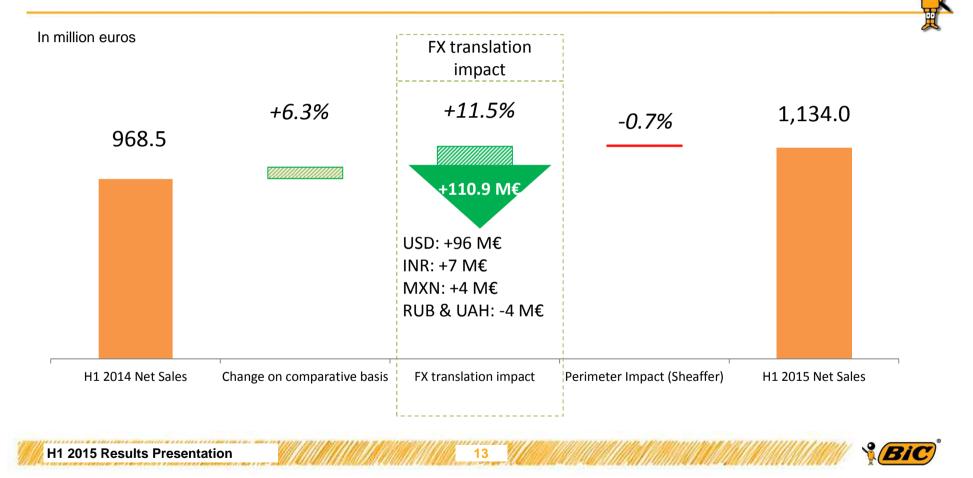
\*See glossary

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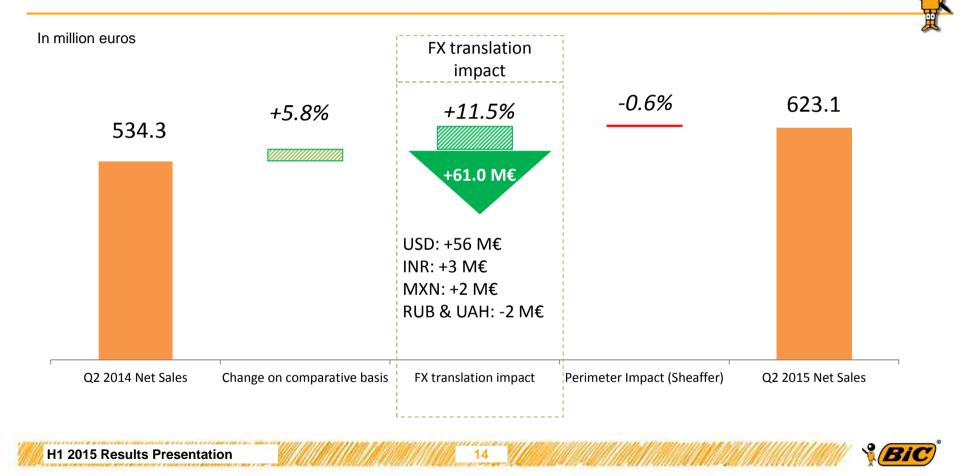




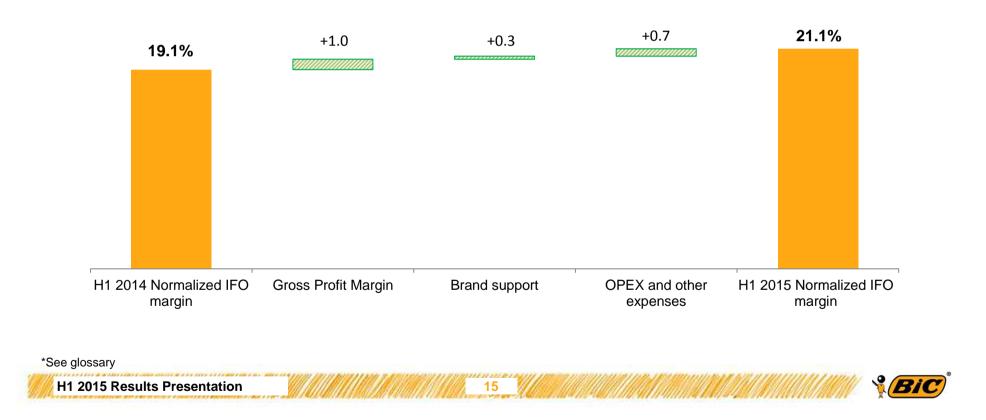
# H1 2015 NET SALES EVOLUTION



## **Q2 2015 NET SALES EVOLUTION**



### H1 2015 NORMALIZED\* INCOME FROM OPERATIONS MARGIN



### **Q2 2015 NORMALIZED\* INCOME FROM OPERATIONS MARGIN**



### H1 2015 From IFO to Group Net Income

In million euros	H1 2014	H1 2015	
IFO	196.6	241.5	Positive impact of favorable
Finance revenue/costs	1.5	11.8	revaluation of financial assets
Income before Tax	198.1	253.3	denominated in USD.
Income tax	-59.4	-76.1	
Tax rate	30.0%	30.0%	
Income from Associates	-3.0	-0.6	
Net Income Group share	135.7	176.6	
Number of shares outstanding net of treasury shares	47,006,576	47,200,210	
EPS	2.89	3.74	

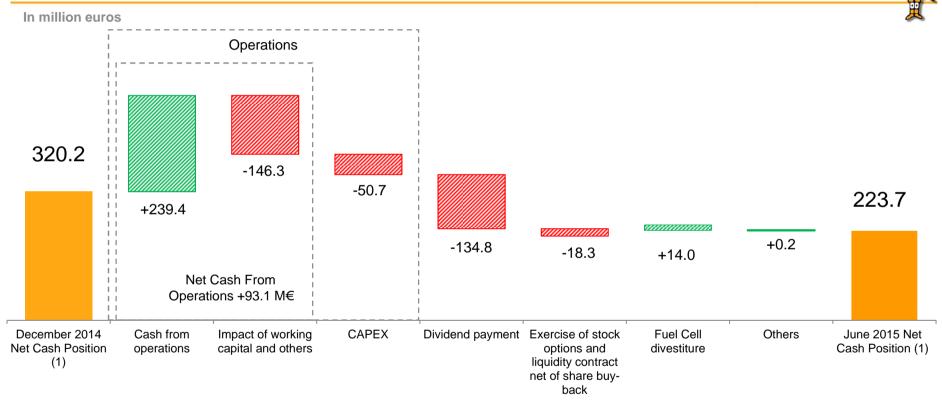


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17



### **NET CASH POSITION**



(1) Net cash position includes Cello Pens put options valuation (77.1 million euros as of Dec. 2014 and 83.3 million euros as of June 2015)





# Full year 2015 outlook

# Mario Guevara



### Group H1 2015 summary

Net Sales	<ul> <li>High-single digit growth for Consumer business</li> <li>Growth across all geographies</li> <li>Strong performance of Lighters and Shavers</li> <li>Good back-to-school sell-in</li> </ul>
	Low-single digit growth for BIC Graphic
	<ul> <li>Continuous positive momentum in a fast evolving competitive environment</li> </ul>
	Increase in Gross Profit
Normalized	Favorable FX and raw material impacts
IFO margin	Improvement across all Consumer categories
	Sustained operating cash flow
Net Cash Position	Increase in inventories in line with expected sales activity for the balance of the year and increase in receivables linked to the strong level of sales in the first half
11 2015 Results Prese	entation

## **GROUP 2015 OUTLOOK**



In light of the 6 month performance and despite planned H2 2015 Brand Support investments and timing of Operating Expenses, the Group Normalized IFO margin is expected to slightly increase compared to last year.









### H1 2015 NET SALES Main exchange rate evolution vs. euro



		Average rate	Average rate	
				% of
	% of sales	Q2 2014	Q2 2015	change
US Dollar	46%	1.37	1.10	19.7%
Brazilian Real	7%	3.06	3.40	-11.1%
Mexican Peso	6%	17.81	16.94	4.9%
Canadian dollar	3%	1.50	1.36	9.3%
Australian dollar	2%	1.47	1.42	3.4%
South African Zar	1%	14.46	13.38	7.5%
Indian Rupee	4%	81.94	70.13	14.4%
Non Euro European countries	5%			
Sweden		9.05	9.30	-2.8%
Russia		47.94	58.27	-21.5%
Poland		4.17	4.09	1.9%
British Pound		0.81	0.72	11.1%

23

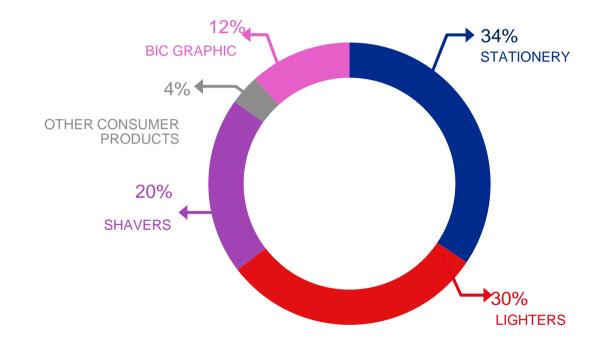
		Average rate	Average rate	
		Tute	Tute	% of
	% of sales	H1 2014	H1 2015	change
US Dollar	45%	1.37	1.12	18.2%
Brazilian Real	8%	3.15	3.31	-5.1%
Mexican Peso	6%	17.98	16.89	6.1%
Canadian dollar	3%	1.50	1.38	8.0%
Australian dollar	2%	1.50	1.43	4.7%
South African Zar	1%	14.68	13.3	9.4%
Indian Rupee	4%	83.28	70.13	15.8%
Non Euro European countries	5%			
Sweden		8.95	9.34	-4.4%
Russia		48.02	64.72	-34.8%
Poland		4.18	4.14	1.0%
British Pound		0.82	0.73	11.0%





### H1 2015 NET SALES BREAKDOWN By category

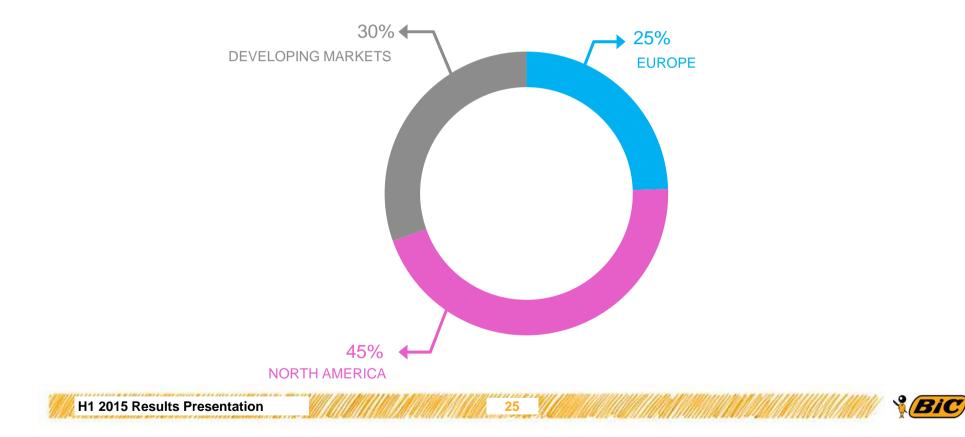






### H1 2015 NET SALES BREAKDOWN By geography





### **GROUP QUARTERLY FIGURES**

In million euros	FY 12	Q1 13	Q2 13	Q3 13	Q4 13	FY 13	Q1 14	Q2 14	H1 14	Q3 14	Q4 14	FY 14	Q1 15	Q2 15	H1 15
Net Sales	1,898.7	428.6	508.9	470.4	479.9	1,887.8	434.2	534.3	968.5	496.8	513.8	1,979.1	510.8	623.1	1,134.0
YoY actual changes	4.1%	-3.7%	+1.6%	-3.8%	+3.4%	-0.6%	+1.3%	+5.0%	+3.3%	+5.6%	+7.1%	+4.8%	+17.6%	+16.6%	+17.1%
YoY changes at constant currencies*	0.7%	-0.7%	+4.1%	+3.5%	+11.4%	+4.6%							+6.2%	+5.2%	+5.6%
YoY changes on a comparative basis*	2.8%	+0.0%	+4.1%	+3.5%	+6.7%	+3.6%	+4.5%	+7.6%	+6.1%	+2.6%	+4.8%	+4.9%	+6.8%	+5.8%	+6.3%
IFO	365.0	65.2	103.2	96.4	74.4	339.2	73.0	123.7	196.6	94.7	77.9	369.3	97.6	143.9	241.5
Normalized IFO*	368.3	66.7	103.3	95.8	78.4	344.2	73.0	111.6	184.6	94.7	90.6	370.0	101.8	137.4	239.2
IFO margin	19.2%	15.2%	20.3%	20.5%	15.5%	18.0%	16.8%	23.1%	20.3%	19.1%	15.2%	18.7%	19.1%	23.1%	21.3%
Normalized IFO margin*	19.4%	15.6%	20.3%	20.4%	16.3%	18.2%	16.8%	20.9%	19.1%	19.1%	17.6%	18.7%	19.9%	22.1%	21.1%
Income before tax	379.2	65.0	104.9	98.9	77.1	345.8	74.5	123.7	198.2	96.2	86.1	380.4	110.3	142.9	253.3
Net Income Group Share	259.6	45.2	72.9	68.5	54.9	241.5	50.1	85.6	135.7	66.6	59.7	262.1	77.2	99.3	176.6
EPS Group Share	5.48	0.95	1.54	1.45	1.17	5.13	1.07	1.82	2.89	1.41	1.27	5.57	1.64	2.10	3.74

26

\*See glossary

H1 2015 Results Presentation

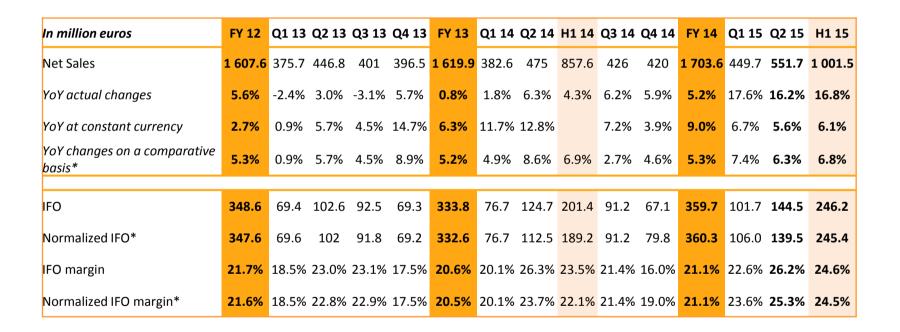


# **GROUP QUARTERLY FIGURES BY GEOGRAPHY**

In million euros	FY 12	Q1 13	Q2 13	Q3 13	Q4 13	FY 13	Q1 14	Q2 14	H1 14	Q3 14	Q4 14	FY 14	Q1 15	Q2 15	H1 15
Europe	484.5	109.6	154	119.9	110.2	493.8	111.4	153.7	265.1	130.2	113.9	509.1	117.6	160.0	277.6
Net Sales	-05	105.0	134	115.5	110.2	455.0	111.4	155.7	205.1	130.2	113.5	505.1	117.0	100.0	277.0
YoY actual changes	-6.4%	-1.7%	7.2%	-0.8%	1.6%	1.9%	1.6%	-0.2%	0.6%	8.5%	3.3%	3.1%	5.5%	4.1%	4.7%
YoY changes on a comparative basis*	-0.3%	1.5%	7.6%	1.0%	2.5%	3.4%	2.6%	0.7%	1.5%	8.7%	6.0%	4.3%	7.3%	5.0%	6.0%
North America		474.6			405.6			225.4				000.4			
Net Sales	818	174.6	212.5	219.9	195.6	802.6	169.4	225.1	394.5	220.7	214.9	830.1	220.9	290.5	511.5
YoY actual changes	12.4%	-2.7%	-1.1%	-2.2%	-1.6%	-1.9%	-3.0%	6.0%	1.9%	0.4%	9.8%	3.4%	30.4%	29.0%	29.6%
YoY changes on a comparative basis*	3.5%	-2.1%	1.1%	3.9%	3.5%	1.8%	1.4%	11.5%	7.0%	0.9%	1.4%	4.0%	8.1%	4.9%	6.2%
Developing markets															
Net Sales	<b>596.2</b>	144.4	142.4	130.7	174	591.3	153.4	155.4	308.8	145.9	185.1	639.8	172.3	172.6	344.9
YoY actual changes	3.1%	-6.3%	0.1%	-8.7%	11.0%	-0.8%	6.3%	9.2%	7.7%	11.7%	6.4%	8.2%	12.3%	11.0%	11.7%
YoY changes on a comparative basis*	4.7%	1.5%	5.2%	4.9%	13.7%	6.4%	9.6%	9.1%	9.3%	-0.2%	7.9%	6.8%	5.2%	8.0%	6.6%
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## **GROUP CONSUMER**



28

\*See glossary





In million euros	FY 12	Q1 13	Q2 13	Q3 13	Q4 13	FY 13	Q1 14	Q2 14	H1 14	Q3 14	Q4 14	FY 14	Q1 15	Q2 15	H1 15
Net Sales	617.9	129.7	188.2	150.5	148	616.4	144	212	356	169.2	151.7	676.9	157.1	233.2	390.3
YoY actual changes	5.0%	-6.1%	0.4%	-6.6%	12.9%	-0.2%	11.0%	12.6%	12.0%	12.5%	2.5%	9.8%	9.1%	10.0%	9.7%
YoY at constant currency							23.9%	17.9%		12.5%	1.1%	13.8%	-0.2%	1.1%	0.5%
YoY changes on a comparative basis*	2.6%	-2.3%	2.3%	0.3%	8.6%	2.1%	4.2%	8.0%	6.5%	0.5%	3.0%	4.2%	1.8%	2.5%	2.2%
	Ĩ														
IFO	92.8	13.1	33.3	19.6	13.4	79.4	15.6	40	55.6	18.4	9	83	19.8	40.7	60.5
Normalized IFO*	92.9	13.1	33.2	19.6	12.5	78.3	15.6	36.5	52.1	18.4	14	84.5	21.3	39.9	61.2
IFO margin	15.0%	10.1%	17.7%	13.0%	9.1%	12.9%	10.8%	18.9%	15.6%	10.8%	5.9%	12.3%	12.6%	17.5%	15.5%
Normalized IFO margin*	15.0%	10.1%	17.6%	13.0%	8.4%	12.7%	10.8%	17.2%	14.6%	10.8%	9.3%	12.5%	13.6%	17.1%	15.7%







In million euros	FY 12	Q1 13	Q2 13	Q3 13	Q4 13	FY 13	Q1 14	Q2 14	H1 14	Q3 14	Q4 14	FY 14	Q1 15	Q2 15	H1 15
Net Sales	551.0	137.4	139.6	136.1	144.7	557.8	133.6	145.8	279.4	143.6	158.6	581.6	163.5	178.4	341.9
YoY actual changes	7.9%	0.5%	3.4%	0.4%	0.6%	1.2%	-2.8%	4.4%	0.8%	5.5%	9.6%	4.3%	22.3%	22.4%	22.4%
YoY changes on a comparative basis*	4.3%	3.6%	6.9%	9.4%	8.2%	7.0%	6.4%	12.7%	9.6%	7.3%	7.0%	8.3%	9.7%	9.3%	9.5%
IFO	206.7	46.3	54.1	54.1	52.7	207.2	48.9	67.4	116.3	54.4	55.6	226.4	61.0	75.6	136.6
Normalized IFO*	206	46.4	53.9	54.1	51.7	206.2	48.9	60.1	109	54.4	55.9	219.3	61.4	74.2	135.6
IFO margin	37.5%	33.7%	38.8%	39.7%	36.4%	37.1%	36.6%	46.3%	41.6%	37.9%	35.1%	38.9%	37.3%	42.3%	39.9%
Normalized IFO margin*	37.4%	33.8%	38.6%	39.7%	35.7%	37.0%	36.6%	41.2%	39.0%	37.9%	35.3%	37.7%	37.6%	41.6%	39.7%







In million euros	FY 12	Q1 13	Q2 13	Q3 13	Q4 13	FY 13	Q1 14	Q2 14	H1 14	Q3 14	Q4 14	FY 14	Q1 15	Q2 15	H1 15
Net Sales	373.5	91.4	98.7	98.6	88.9	377.5	88.9	98.1	187	97.9	95.1	380	112.4	117.8	230.2
YoY actual changes	13.8%	-1.3%	6.0%	-3.8%	4.1%	1.1%	-2.7%	-0.6%	-1.6%	-0.7%	7.0%	0.7%	26.5%	20.0%	23.1%
YoY changes on a comparative basis*	10.1%	2.1%	9.5%	3.9%	11.2%	6.5%	5.1%	6.3%	5.7%	0.8%	4.5%	4.1%	14.7%	9.5%	12.0%
IFO	64.1	13.6	16	20.8	14.9	65.3	15.5	18.9	34.4	19.2	11.1	64.7	21.4	23.4	44.7
Normalized IFO*	63.9	13.6	15.8	20.8	14.1	64.3	15.5	17.6	33.1	19.2	15.4	67.7	23.9	22.5	46.4
IFO margin	17.2%	14.9%	16.2%	21.1%	16.8%	17.3%	17.4%	19.3%	18.4%	19.6%	11.6%	17.0%	19.0%	19.8%	19.4%
Normalized IFO margin*	17.1%	14.9%	16.0%	21.1%	15.8%	17.0%	17.4%	18.0%	17.7%	19.6%	16.2%	17.8%	21.3%	19.1%	20.2%



### **OTHER CONSUMER PRODUCT**

In million euros	FY 12	Q1 13	Q2 13	Q3 13	Q4 13	FY 13	Q1 14	Q2 14	H1 14	Q3 14	Q4 14	FY 14	Q1 15	Q2 15	H1 15
Net Sales	65.2	17.2	20.3	15.9	14.9	68.2	16.1	19.1	35.2	15.3	14.6	65.1	16.8	22.3	39.1
YoY actual changes	- 31.0%	-2.2%	12.0%	7.2%	0.9%	4.6%	-6.0%	-5.8%	-5.9%	-3.7%	-1.9%	-4.5%	4.1%	16.8%	11.0%
YoY changes on a comparative basis*	14.3%	22.6%	13.0%	10.8%	3.9%	12.5%	-2.6%	-3.2%	-2.9%	-2.9%	-2.2%	-2.8%	-1.6%	8.5%	3.9%
IFO <sup>*</sup>	-15	-3.6	-0.9	-1.8	-11.8	-18.1	-3.2	-1.7	-4.9	-0.8	-8.6	-14.3	-0.5	4.9	4.4
Normalized IFO*	-15.3	-3.6	-0.9	-2.6	-9	-16.1	-3.2	-1.7	-4.9	-0.8	-5.6	-11.3	-0.7	2.9	2.2

\*See glossary









In million euros	FY 12	Q1 13	Q2 13	Q3 13	Q4 13	FY 13	Q1 14	Q2 14	H1 14	Q3 14	Q4 14	FY 14	Q1 15	Q2 15	H1 15
Net Sales	291.1	53	62.1	69.4	83.4	267.9	51.7	59.3	111	70.8	93.8	275.6	61.1	71.4	132.5
YoY actual changes	-3.6%	-11.9%	-7.5%	-7.1%	-6.4%	-8.0%	-2.5%	-4.4%	-3.5%	1.9%	12.5%	2.9%	18.3%	20.4%	19.4%
YoY changes on a comparative basis*	-9.2%	-11.2%	-6.0%	-2.3%	-2.3%	-5.0%	1.4%	0.1%	0.7%	1.9%	5.7%	2.5%	2.4%	1.8%	2.1%
IFO	16.4	-4.2	0.6	3.8	5.1	5.4	-3.8	-1	-4.8	3.6	10.8	9.6	-4.1	-0.6	-4.7
Normalized IFO*	20.7	-2.9	1.3	4	9.2	11.6	-3.7	-0.9	-4.6	3.6	10.8	9.7	-4.1	-2.1	-6.2
IFO margin	5.6%	-7.9%	1.0%	5.5%	6.1%	2.0%	-7.3%	-1.8%	-4.3%	5.0%	11.5%	3.5%	-6.7%	-0.9%	-3.6%
Normalized IFO margin*	7.1%	-5.4%	2.0%	5.8%	11.0%	4.3%	-7.2%	-1.6%	-4.2%	5.0%	11.5%	3.5%	-6.7%	-3.0%	-4.7%



## **MISCELLANEOUS**



As of June 30, 2015, the total number of issued shares of SOCIÉTÉ BIC is 48,091,465 shares, representing:

- 69,612,210 voting rights,
- 68,652,939 voting rights excluding shares without voting rights.

Total treasury shares at the end of June 2015: 959,271.







## **GLOSSARY**

#### At constant currencies:

- Constant currency figures are calculated by translating the current year figures at prior year monthly average exchange rates
- **Comparative basis:** 
  - At constant currencies and constant perimeter
- Normalized IFO:
  - Normalized means excluding non-recurring items







# 2015 AGENDA



3 <sup>rd</sup> Quarter 2015 results	October 21, 2015	Conference Call
Full Year 2015 Results	February 17, 2016	Meeting – BIC Headquarters
1 <sup>st</sup> Quarter 2016 Results	April 27, 2016	Conference Call
2016 AGM	May 18, 2016	Meeting – BIC Headquarters

All dates to be confirmed

H1 2015 Results Presentation

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### DISCLAIMER



This document contains forward-looking statements. Although BIC believes its expectations are based on reasonable assumptions, these statements are subject to numerous risks and uncertainties.

A description of the risks borne by BIC appears in section "Risks and Opportunities" of BIC "Registration Document" filed with the French financial markets authority (AMF) on March 20, 2015.



